

# FACULTY HANDBOOK

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Southwest Texas Junior College

2014 - 2015

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# Southwest Texas Junior College

## Policy Manual

Southwest Texas Junior College has enlisted the services of Texas Association of School Boards (TASB) to review and update all legal and local College Policies. These policies will be online for all college trustees, administrators, faculty and staff to access. TASB will continually keep all legal policies updated and will add any new local policies approved by the Board of Trustees of SWTJC.

The manual is available on the SWTJC web site and can also be found at the address listed below:

<http://pol.tasb.org/Home/Index/1174>

The items listed on the following page will be in the online manual. The manual has cross referencing and policies can be located by keying in a word or phrase, a policy code, or by using the browse index or section.

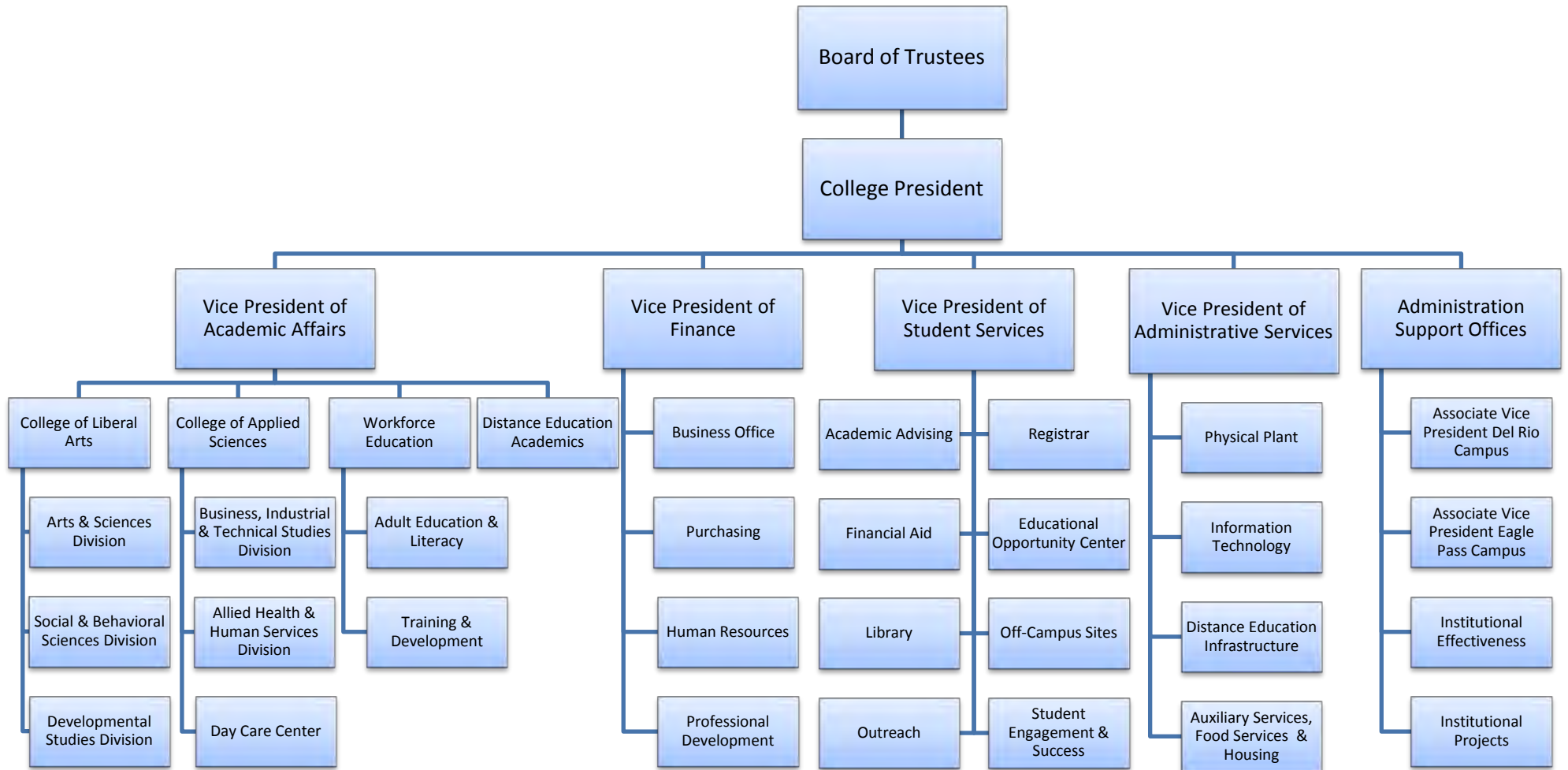
The Sexual Harassment Prevention training manual is on the college web site. Each employee is responsible for completing the training, printing a certificate of completion and returning the certificate to the Human Resources Coordinator. All employees must have this training every two years with documentation in the personnel file.

## SWTJC Policy Manual

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Academic Freedom	<a href="#">EJA (Local)</a>
Affirmative Action	<a href="#">DAA</a>
Board of Trustees	<a href="#">BA-BF</a>
College President	<a href="#">BFA-BFD</a>
Conflict of Interest/Intellectual Property Policy	DBD ( <a href="#">Legal</a> and <a href="#">Local</a> )
Contract/Non-Contract Personnel	<a href="#">DCA</a> , <a href="#">DCB</a> , <a href="#">DCA</a>
Copyrighted Material	<a href="#">CT</a>
Curriculum Design	EFA ( <a href="#">Legal</a> and <a href="#">Local</a> )
Employee Rights & Privileges	<a href="#">DG</a>
Employee Standards of Conduct	<a href="#">DH</a>
Employee Welfare	<a href="#">DI</a> , <a href="#">DIA</a>
Equal Employment Opportunity	<a href="#">DAA</a>
Examinations	<a href="#">EGAA</a> , <a href="#">EGAB</a>
Faculty Absences	<a href="#">DEC</a>
Governance	<a href="#">BAA</a> , <a href="#">BBE</a>
Grading & Withdrawals	<a href="#">EGA</a>
Grievances	DGBA ( <a href="#">Legal</a> and <a href="#">Local</a> )
Harassment	<a href="#">DIA</a>
Health Insurance	<a href="#">CKD</a>
Hiring Practices	DC ( <a href="#">Legal</a> and <a href="#">Local</a> )
Instructional Arrangements	<a href="#">ECC</a>
Instructional Resources/ Copyrighted Materials	<a href="#">EDA</a> , <a href="#">CT (Legal)</a>
Instructional Workload	<a href="#">DJ</a>
Intellectual Property	<a href="#">CT (Local)</a>
Leaves and Absences	<a href="#">DEC</a>
Miscellaneous Instructional Policies	<a href="#">EJA</a>
Mission and Purpose	AD ( <a href="#">Legal</a> and <a href="#">Local</a> )
Personal/Academic Conduct	<a href="#">DH</a>
Personnel-Management Relations Employee Complaints	<a href="#">DGBA</a>
Personnel Records	<a href="#">DBA</a>
Recruitment and Selection	<a href="#">BF</a>
Reduction in Force	<a href="#">DMC</a>
Sexual Harassment	<a href="#">DIA</a>
Professional Development	<a href="#">DK</a>
Student Absences	<a href="#">FC</a>
Substance and Alcohol Abuse	<a href="#">DH</a>
Term Contract Dismissal	<a href="#">DMAA</a>
Termination/Non-Renewal	<a href="#">DM</a> , <a href="#">DMC</a>
Use of Tobacco Products	<a href="#">GFA (Local)</a>
Workers' Compensation	<a href="#">CKE</a>

<b><u>ADMINISTRATION OFFICES</u></b>		<i>Controller</i>	2935	Library	7367
President	7281	<i>Insurance</i>	7330	Maintenance	7203
<b><u>Vice Presidents</u></b>		<i>Purchasing Agent</i>	7342	Management	4176
Academic Affairs	7286	Cafeteria	7243	Math & Science	6348
Administrative Services	7284	<b>Child Dev. Center</b>	591-2590,7288	Media (Library)	7250
Finance	7294	CIS (Computer Info. System)	4136	Minda Kone Lounge	7357
Student Services	7223	Computer Center Help Desk	7323	Payroll	7291
<b><u>Associate Vice Presidents</u></b>		Cosmetology	7361	<b>Pearsall Office</b>	<b>830-334-5004</b>
Del Rio	1555	Counselors	7366	<b>POLICE (CAMPUS)</b>	<b>7333</b>
Eagle Pass	4111	Criminal Justice	7364	Printing Center	7265, 7319
<b><u>Deans</u></b>		<b>Distance Learning</b>		Professional Development	7353
Applied Sciences	7264	<b><u>Uvalde</u></b>		Public Information	7351,2942
Liberal Arts	7202	Espinoza/Main Office	(2928)4154	Radiology	7290,2912
Workforce Education	4124	Espinoza Rm 12	(2928) 2949	Registration Area EP	3060, 3061
<b><u>Directors</u></b>		Espinoza Rm 14	(7382) 7383	Social Studies ( <i>Front Desk</i> )	6319
Academic Advising	7352	Espinoza Rm 15	(2928) 2934	Government	7309
Associate Degree Nursing	4163	Matthews Rm 2	(2923) 2923	History	7258,7259,7310
Child Development	591-2590	Tate 10	(2928) 1729	Psychology	7311
Financial Aid	7318	LVN	(2909) 7220	Sociology	7308
Information Technology	7215	<b><u>Del Rio</u></b>		<b>So.Tx. Reg. Training Ctr. Hondo</b>	
Institutional Effectiveness	7324	D. L. Office	1597	<i>Main Line</i>	830-426-2018
Outreach	7321	Room 9	(1561) 1561	Southwest Texan	7350
Physical Plant	7234	Room 105	(1575) 1575	Student Center ( <b>SUB</b> )	7243
Student Engagement	7296	Room 206	(1569) 1568	Student Information Center	4198
<b><u>Division Chairs</u></b>		Room 301	(1571) 1571	Student Success	4173
Allied Health and Human Services	7364	Room 1	1584	Student Support Services	7295
Arts and Sciences	7377	LVN	(1587) 1587	<b>Sul Ross Center</b>	<b>279-3001</b>
Business, Industrial, and Technical Studies	7266	<b><u>Eagle Pass</u></b>		Swimming Pool	7211
Developmental Studies	7325	Room A114	(4128) 4128	Tate Building	6246
Social and Behavioral Sciences	7303	Room C113	(4132) 4132	Testing Services	2946, 2947
<b><u>Departments &amp; Offices</u></b>		Room C115	5078	Testing Lab	7358, 2918
AEL Adult Ed. and Literacy	7385	Room E200	(5065) 5065	Transcripts:	
A/C & Refrigeration	7362	Room E201	(5065) 5065	<i>Academic</i>	7276
Admissions/Registrars	7255	Room E 204	(5060) 5060	<i>Financial Aid</i>	7313
Agriculture	7370	<b><u>Crystal City</u></b>		Transportation	7207
AIT (Admin. Inf. Tech.)	7237	Room 8	(9145) 374-9145	VA-Veteran's Rep.	7280
Art	7303	Room 10	(9152) 374-9152	Vocational Nursing	1581, 7320
Associate Degree Nursing	7386	<b><u>Pearsall</u></b>		Warehouse	7268
Auto Mechanics	7003	Room PIF 4	334-5062	Welding	7231,2903
Bookstore	7263, 7270	Room PIF 5	334-5043	Wildlife	4160
Del Rio	1562	<b><u>Dormitories:</u></b>		Workforce Education	4124,4125
Eagle Pass	4108	<b><u>Garner Hall Lobby</u></b>	<b>6269</b>		
Business Division (Fax4156)	6312	<i>Dorm Supervisor</i>	7269		
Business & Industry	4124	<b><u>Hubbard Hall Lobby</u></b>	<b>2938</b>		
Business Office	7365	<i>Dorm Supervisor</i>	278-1821, 7330		
Accounts Payable	74171	Financial Aid	7313		
Accounts Receivable	7206	Gym (Lobby)	7315		
Payroll	2948, 7291	Hum.& Fine Arts	(Fax4167) 6246		
		Human Resources	7330		
		Institutional Effectiveness	7324		
		<b><u>LABS</u></b>			
		<i>Reading</i>	7381		
		S.S. Tutoring	7306		
		<i>Writing</i>	2908		
		Law Enforcement	4158		



# GENERAL ADMINISTRATION

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**GENERAL ADMINISTRATION  
PRESIDENT OF THE COLLEGE**

**DUTIES AND RESPONSIBILITIES --**

The President of the College is responsible for the overall operation of the College District. The specific responsibilities of the office are to:

1. Act as executive officer of the Board of Trustees, charged with putting into effect its policies and regulations.
2. Act as executive officer of the faculty, charged with seeing that faculty policies and regulations are put into effect.
3. Bear responsibility to the Board of Trustees for the satisfactory government and administration of the college.
4. Participate in selecting a competent and harmonious teaching and administrative staff, and recommend their employment to the Board of Trustees.
5. Inform the Board of Trustees on all matters pertaining to the promotion, demotion, and dismissal of members of the teaching and administrative staff.
6. Represent the institution to its constituency, to the general public, and to educational groups.
7. Prepare and execute the annual budget for operation of the college.
8. Have ultimate control of the College District's fund-raising activities subject to Board approval of said activities.
9. Report to the Board of Trustees, to the standardizing agencies, and to the constituency of the college.
10. Foster the feeling of friendship and unity among teachers, administrators, the Board of Trustees, and the constituency of the College District.
11. Advance the long-range plans approved by the Board of Trustees to include students, facilities, staff, programs and revenue.
12. Act as an advisor for all College District construction.
13. Annually monitor and evaluate the progress of the College District toward achieving goals and objectives necessary to perform its particular responsibilities contained in the mission statement.

**GENERAL ADMINISTRATION  
PRESIDENT OF THE COLLEGE**

14. Promote awareness of program quality to the Board of Trustees, the community, and to college personnel.
15. Maintain close communications with and serve as the administrative contact person for the chairs of the following committees:
  - a. Strategic Planning, Research, and Institutional Effectiveness Committee
  - b. Long Range Physical Plant Committee
16. Chair the President's Cabinet and as chair, lead the institutional effectiveness process for the college.
17. Coordinate the completion of the IPEDS report to the U.S. Office of Education.
18. Oversee the Rodeo Program and Rodeo Club. Approve the purchase of practice livestock for the Rodeo Team and approve travel of the Rodeo Team.
19. Perform other duties as may be assigned by the Board of Trustees.

**Qualifications**

**Minimum Academic Qualifications**

- Master's Degree is required.
- Doctorate in a recognized academic discipline from a regionally accredited institution is preferred.

**Other Qualifications**

- Experience as a successful senior-level administrator in a community college or other post-secondary institution.
- Experience and ability in fiscal management
- Successful faculty experience at a community college or other post secondary institution
- Demonstrate a commitment to the community college mission and student success
- Knowledge of the accreditation process and a successful track record of participation in leading a college through the reaffirmation of accreditation.
- Administrative experience in institutional research and planning
- Administrative experience in curriculum development
- Administrative experience in strategic planning
- Strong understanding of assessment of student learning outcomes, resource development and allocation, and personnel and faculty development.
- Accomplished written and oral communication skills, including strong computer skills
- Demonstrate innovative educational leadership and planning
- Knowledge of legislative processes and the ability to represent the college with local, regional, state and federal government groups and agencies.



## **GENERAL ADMINISTRATION VICE PRESIDENT OF STUDENT SERVICES**

### **DUTIES AND RESPONSIBILITIES --**

The Vice President of Student Services is generally responsible for all College functions and services traditionally associated with non-instructional efforts to support and develop the “whole student” during his/her college career. The specific responsibilities of this officer are to:

1. Supervise the student activities program.
2. Serve as foreign student advisor.
3. Supervise financial aid and veterans affairs.
4. Supervise the Outreach Department.
5. Evaluate transcripts.
6. Supervise the counseling and testing programs.
7. Code new applications for residency.
8. Supervise the handling of students’ course additions, drops, and withdrawals.
9. Supervise and coordinate all facets of admission, registration, and other activities concerning students of the college.
10. Assist the President with the monitoring and evaluation of the progress of the college toward achieving goals and objectives necessary to perform its particular responsibilities contained in the mission statement.
11. Provide for the coordination and oversight of institutional effectiveness processes and procedures in the respective areas of responsibility.
12. Maintain close communication with and serves as the administrative contact person for various committees
13. Perform other duties as may be assigned by the President.

### **Minimum Academic Qualifications**

- Master’s Degree in Student Personnel Services or counseling/Guidance; or in a related field required.
- Doctorate in a recognized academic discipline from a regionally accredited institution is preferred.
- Three to Five years supervisory experience in Higher Education

**GENERAL ADMINISTRATION  
VICE PRESIDENT OF STUDENT SERVICES**

**Other Qualifications**

- Computer skills
- Excellent oral and written communication skills; bilingual preferred.
- Ability to interact with a diverse student populations and a variety of individuals with different interests and backgrounds.
- Knowledge of history, role, and mission of community colleges
- Knowledge of Student activities and housing programs
- Knowledge of financial aid, grants, and scholarships
- Knowledge of transcript evaluation
- Knowledge and implementation of policies
- Knowledge of marketing and student recruitment

**GENERAL ADMINISTRATION  
VICE PRESIDENT OF ADMINISTRATIVE SERVICES**

**DUTIES AND RESPONSIBILITIES --**

The Vice President of Administrative Services is generally responsible for managing functions and services essential to the implementation of all college programs and activities. in the areas of technological development; institutional evaluation and assessment; institutional promotion; funds development; and increasing educational access to the institution's constituency. The specific responsibilities of this officer are to :

1. Supervise the following personnel, areas, and services :
  - a. Physical Plant
  - b. Campus Police
  - c. Public information
  - d. Institutional Technology Director and Computer Center
  - e. Transportation
  - f. Print Center
  - g. Auxiliary Services (Student Housing, Food Services)
2. Act as advisor to the President of the College in matters of college policy related to issues of administrative support, construction, physical plant, and campus security.
3. Oversee and manage the development, operation and maintenance of all computing systems within the college including local and wide area network facilities.
4. Oversee the development, implementation and maintenance of Internet activities and web pages.
5. Work closely with the Vice President of Academic Affairs and the Dean of Applied Sciences to facilitate the efficient development, operation and maintenance of all instructional computing labs.
6. Oversee and manage programs and activities related to the administrative computer systems of the college.
7. Oversee and manage the development, operation and maintenance of all distance learning systems that the college has connected to its network.
8. Make recommendations for upgrades of technological systems.
9. Provide oversight for public information activities and initiatives.
10. Perform other duties as may be assigned by the President.

**GENERAL ADMINISTRATION  
VICE PRESIDENT OF ADMINISTRATIVE SERVICES**

**Minimum Academic Qualifications**

- Master's Degree required.
- Doctorate in a recognized academic discipline from a regionally accredited institution is preferred.
- Three to Five years of experience in higher education administration
- Three to five years of experience with academic and administrative technology in a supervisory role

**Other Qualifications**

- Administrative experience in institutional research and planning
- Strong organizational skills
- Excellent written and spoken communication skills.
- Leadership qualities
- Strong computer skills
- Ability to interact with a diverse population
- Ability to interact with community leaders

**GENERAL ADMINISTRATION  
VICE PRESIDENT OF ACADEMIC AFFAIRS**

**DUTIES AND RESPONSIBILITIES --**

The Vice President of Academic Affairs is generally responsible for supervision of the teaching personnel and the educational programs of the college, including Adult Basic Education and Work Force Training, via regular contact with the Dean of Workforce Education. The specific responsibilities of the office are to:

1. Act as chief advisor to the President of the College in matters of college policy, particularly in instructional affairs.
2. Formulate educational policies and present them to the President and the faculty for consideration.
3. Preside over meetings of the faculty.
4. Direct attention of faculty members to changing educational thought and practice, particularly as they affect higher education.
5. Supervise, support, and collaborate with the Dean of Liberal Arts, The Dean of Applied Sciences, and the Dean of Adult Basic Education and Workforce Development.
6. Supervise curriculum, courses, and methods of instruction, and evaluate instruction.
7. Recruit new faculty members and cooperate with the Associate Vice Presidents, Instructional Deans, and Division Chairs in the nomination of new members for the teaching staff, and make recommendations to the President regarding the promotion, demotion, or dismissal of members of the faculty.
8. Prepare reports of various kinds related to instructional personnel .
9. Make recommendations for improvements of the physical plant as it relates to the educational program.
10. Prepare the budget for instructional supplies and equipment.
11. Approve all requisitions for instructional supplies and equipment.
12. Order, sign, and prepare diplomas for convocation.
13. Prepare the schedule of classes in cooperation with the Division Chairs, Deans, Associate Vice Presidents and Vice President of Student Services for day and evening classes.
14. Appoint faculty committees.
15. Calculate salaries each contract period for full-time and part-time faculty.

**GENERAL ADMINISTRATION  
VICE PRESIDENT OF ACADEMIC AFFAIRS**

16. Approve faculty travel.
17. Approve exceptions in courses required for graduation.
18. Make exceptions in attendance at graduation.
19. Schedule all classrooms.
20. Coordinate the production of the college catalog.
21. Inspect classrooms and equipment at various times.
22. Verify that official transcript(s) and application form is received on all faculty members
23. Prepare *Faculty Handbook*.
24. Organize opening Faculty Meeting each semester..
25. Maintain close contact with, and serves as the administrative contact person for the chairs of various committees
26. Assist the President with the monitoring and evaluation of the progress of the college toward achieving goals and objectives necessary to perform its particular responsibilities contained in the mission statement.
27. Perform other duties as may be assigned by the President.

**Minimum Academic Qualifications**

- Master's Degree in Curriculum and Instruction or Master's degree and five years curriculum development at the collegiate level.
- Doctorate in a recognized academic discipline from a regionally accredited institution is preferred.
- Two years of full time teaching experience at the college level required.

**Other qualifications**

- Evidence of experience in Higher Ed. Administration.
- Evidence of effective human relations skills and ability to relate to internal and external constituencies.
- A vision for strengthening the College's instructional programs and services.
- Experience in providing services to a diverse population.
- Knowledge of the accreditation process and a successful track record of participation in leading a college through reaffirmation of accreditation.

## **GENERAL ADMINISTRATION VICE PRESIDENT OF FINANCE**

### **DUTIES AND RESPONSIBILITIES --**

The Vice President of Finance is generally responsible for all fiscal and management services of the college. The specific responsibilities of this officer are to:

1. Supervise:
  - a. Director of Accounting
  - b. Human Resources Coordinator
  - c. Controller
  - d. Purchasing Agent
  - e. Business Office Director
2. Advise the President on matters of college finance and business management.
3. Receive all funds due the college from federal, state, and local sources.
4. Manage the college's program of funds investment.
5. Prepare the annual operating budget.
6. Manage the college's short and long term debt program.
7. Maintain an adequate system of records on all funds received and disbursed.
8. Prepare financial reports required by the College Board of Trustees, President, general administrative offices of the college, and state and federal agencies.
9. Develop and maintains a system of budgetary controls consistent with policies established by the Board of Trustees and college administration.
10. Cooperate with the independent auditor employed by the Board of Trustees to perform the annual audit and such other auditors as may from time to time conduct specialized audits of the college finances for state and general agencies.
11. Cooperate with the Director of Student Financial Aid in administering and disbursing the funds available for student aid under the various federal, state, and local assistance programs.
12. Coordinate institutional fiscal and management services.
13. Assist the President in monitoring and evaluating the progress of the college toward achieving goals and objectives necessary to perform its particular responsibilities contained in the purpose statement.

**GENERAL ADMINISTRATION  
VICE PRESIDENT OF FINANCE**

14. Maintain close contact with, and serve as the administrative contact person for the chair of the Finance and Budget Committee.
15. Approve the use of college facilities by outside groups.
16. Perform other duties as may be assigned by the President.

**Minimum Academic Qualifications**

- Master's Degree in Business or relevant field required.
- CPA preferred
- Doctorate in a recognized academic discipline from a regionally accredited institution is preferred.
- Five years of financial and management experience, specifically in developing and monitoring budgets.
- Experience in Higher Education

**Other Qualifications**

- Strong organizational skills
- Excellent written and spoken communication skills
- Leadership qualities
- Strong computer skills



**GENERAL ADMINISTRATION  
ASSOCIATE VICE PRESIDENTS AT EAGLE PASS AND DEL RIO**

**DUTIES AND RESPONSIBILITIES –**

The Associate Vice Presidents of the Del Rio and Eagle Pass campuses are responsible for the overall operation of the campuses. The general responsibilities of the position are:

- a. Improvement and evaluation of instruction, including faculty development
- b. Oversight and supervision of facilities
- c. Inter-campus and inter-departmental coordination and communication
- d. Recruiting, advising, counseling, and placement of students

The specific responsibilities of the position are to:

1. Make initial recommendations regarding the budget needs of the campus, with respect both to operations of the facility, supplies, equipment and staff.
2. Plan the program of course offerings at the site in cooperation with faculty, the Dean of Liberal Arts, and the Dean of Applied Sciences.
3. Coordinate student registration
4. Provide, when necessary, a credentialed substitute and appropriate class materials upon an instructor's absence.
5. Advise the Vice President of Academic Affairs regarding the time schedule and room schedule for courses at the campus.
6. Cooperate with Instructional Division Chairs in all curricular and instructional issues.
7. Assist in the recruitment, interviewing, and employment of faculty members.
8. Report to the College President the progress and evaluation of the campus, including evaluation of faculty members at the campus.
9. Give approval to purchase requisitions and work orders
10. Serve as a member of the President's Cabinet.
11. Serve as a liaison between SWTJC, service area communities, Sul Ross Rio Grande College, and other constituencies as appropriate.
12. Perform other duties as may be assigned by the President.

**GENERAL ADMINISTRATION  
ASSOCIATE VICE PRESIDENTS AT EAGLE PASS AND DEL RIO**

**Minimum Academic Qualifications**

- Master's Degree in Education or a relevant academic discipline required.
- Three to five years' experience in Higher Education teaching, administration, or institutional research and planning required.
- Doctorate in Educational Administration or in an academic discipline from a regionally-accredited college preferred.

**Other Qualifications**

- Strong organizational skills
- Excellent written and spoken communication skills
- Leadership qualities
- Strong computer skills
- Ability to interact with a diverse population
- Ability to interact with community leaders

**GENERAL ADMINISTRATION  
ASSOCIATE VICE PRESIDENT OF INSTITUTIONAL ADVANCEMENT**

**DUTIES AND RESPONSIBILITIES --**

The Associate Vice President of Institutional Advancement is generally responsible for all College Advancement efforts as well as Institutional Research and Planning. This officer's specific responsibilities are to:

1. Ensure a system of on-going research and evaluation for the continued improvement and strengthening of college programs and activities.
2. Oversee the preparation of an annual fact book and related database that acts as a repository of statistical and anecdotal information regarding college programs, activities, and student, faculty and staff demographics.
3. Provide for the coordination, oversight and systematic implementation and consolidation of institutional effectiveness procedures.
4. Provide a system for the uniform development of federal, state and private grant applications.
5. Supervise the Professional Development office's efforts to discover, secure, and provide opportunities for all College employees to grow professionally.
6. Supervise GeoForce (University of Texas at Austin)
7. Supervise efforts associated with Achieving the Dream (Lumina Foundation)
8. Perform other duties as may be assigned by the President.

**Minimum Academic Qualifications**

- Master's Degree in Education or a relevant academic discipline required.
- Three to five years' experience in Higher Education teaching, administration, or institutional research and planning required.

**Other Qualifications**

- Strong organizational skills
- Excellent written and spoken communication skills.
- Leadership qualities
- Strong computer skills
- Ability to interact with a diverse population
- Ability to interact with community leader

**GENERAL ADMINISTRATION  
DEAN OF LIBERAL ARTS AND DEAN OF APPLIED SCIENCES**

**DUTIES AND RESPONSIBILITIES --**

The Dean of Liberal Arts and the Dean of Applied Sciences are generally responsible for supervision of instructional personnel and educational programs of the college. Specific responsibilities of the offices are as follows:

1. Act as chief advisor to the Vice-President of Academic Affairs in matters of college policy, particularly in instructional affairs.
2. Formulate educational policies and presents them to the Faculty, the Curriculum Committee and the appropriate Vice-President for consideration.
3. Preside over meetings of the faculty.
4. Direct attention of faculty members to changing educational policy, thought, and practices, particularly as they affect higher education.
5. Supervise curriculum, courses, and methods of instruction, and evaluate instruction.
6. Recruit new faculty members and cooperate with Division Chairs in the nomination of new members for the teaching staff, make recommendations to the Vice-President of Academic Affairs regarding the promotion, demotion, or dismissal of members of the faculty.
7. Prepare reports of various kinds relating to faculty issues.
8. Make recommendations for improvements of the physical plant as it relates to the educational program.
9. Prepare the budget for the appropriate Divisions.
10. Approve requisitions for expenditures.
11. Each semester prepare the schedule of classes in cooperation with the Division Chairs, Associate Vice-Presidents, and Vice-President of Student Affairs for day and evening classes.
12. Approve faculty travel.
13. Meet with Division chairs once a month or as needed.
14. Inspect classrooms and equipment at various times.
15. Approve and follow up on maintenance work orders for faculty members.

**GENERAL ADMINISTRATION  
DEAN OF LIBERAL ARTS AND DEAN OF APPLIED SCIENCES**

16. Serve on the following:
  - a. President's Cabinet
  - b. Curriculum Committee
  - c. Library Committee
  - d. Faculty Development Grants Committee
  - e. Instructional Long-Range Planning Committee
17. Assist the Vice-President of Academic Affairs with monitoring and evaluation of the progress of the college toward achieving goals and objectives necessary to fulfill the College's mission.
18. Perform other duties as may be assigned by the President.

**Minimum Academic Qualifications**

- Master's Degree in Curriculum and Instruction or Master's degree and five years curriculum development at the collegiate level.
- Doctorate in a recognized academic discipline from a regionally accredited institution is preferred.
- Two years of full time teaching experience at the college level required.

**Other Qualifications**

- Evidence of experience in Higher Ed. Administration.
- Evidence of effective human relations skills and ability to relate to internal and external constituencies.
- A vision for strengthening the College's instructional programs and services.
- Experience in providing services to a diverse population.
- Knowledge of the accreditation process and a successful track record of participation in leading a college through reaffirmation of accreditation.

**GENERAL ADMINISTRATION  
DEAN OF WORKFORCE EDUCATION**

**DUTIES AND RESPONSIBILITIES --**

The Dean of Workforce Education oversees the Workforce Development/Continuing Education offerings of SWTJC, as well as the Adult Education and Literacy (AEL) Program. While Continuing Education Unites may be awarded to students completing given programs, as a rule programs under this unit are offered on a non-credit basis.

Specific responsibilities of the Dean are:

1. To respond to service area business, industry, and agency requests for training/continuing education.
2. To support economic and workforce development efforts and initiatives throughout the Southwest Texas Junior College service delivery area.
3. To develop relationships with communities, employers and regional agencies in support of the department's goals and objectives. Assist other partnering institutions/departments with a similar mission.
4. To oversee coordination and delivery of all workforce training programs, courses, workshops, and seminars. Specific responsibility for overall program operation, budget and cooperation of Workforce Education Division to include student recruitment, assessment, enrollment, and placement along with faculty/staff supervision.
5. To coordinate the recruitment, selection, supervision and evaluation of qualified instructors for Workforce Education and AEL courses.
6. To contribute to Grant applications and maintain state and national certification/licensor programs under the Workforce Education Division.
7. To manage Grants awarded to the Division.
8. To develop and promote new programs for the Workforce Education Division.
9. To approve Purchase Orders and Check Requisitions for program areas.
10. To serve as a member of the President's Cabinet..
11. To perform other duties as assigned by the President or the Vice-President of Academic Services.

**GENERAL ADMINISTRATION  
DEAN OF WORKFORCE EDUCATION**

**Minimum Academic Qualifications**

- Master's Degree in Curriculum and Instruction or MBA preferred; Master's Degree required.
- Two years' experience in supervising Workforce/Continuing Education programs.

**Other Qualifications**

- Excellent oral and written communication skills; Bilingual desirables
- Ability to work with diverse constituencies, including local Workforce Boards, School Districts, State and Federal agencies.
- Familiarity with writing grant applications, managing grants, and grant reporting requirements.

# INSTRUCTIONAL PERSONNEL

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## **INSTRUCTIONAL PERSONNEL**

### **DIVISIONS --**

The instructional program of Southwest Texas Junior College is organized into five instructional divisions: Allied Health and Human Services; Arts & Sciences; Social & Behavioral Sciences; Developmental Studies; and Business, Industrial, & Technical Studies. The number, structure and component units of the instructional divisions are determined by the SWTJC Administration based upon the needs of the college and recommended by the President of the College to the Board of Trustees.

### **DIVISION CHAIR --**

Each instructional division is headed by a Division Chair who is formally appointed by the Board of Trustees upon the recommendation of the President of the College. The Division Chair is an integral part of the college administration. His/her principal role is to assist the Dean of Liberal Arts and the Dean of Applied Sciences in organizing, leading, managing, and evaluating the college's instructional program.

### **SELECTION/APPOINTMENT --**

Persons serving as Division Chairs are recommended to the President of the College by the Vice President of Academic Affairs, based upon the results of a committee interview process. Persons serving as Division Chairs may hold tenured status as members of the instructional faculty, but their service as Division Chairs is not tenured and is reviewed annually by the Dean of Liberal Arts or the Dean of Applied Sciences and the Vice President of Academic Affairs. Division Chairs hold 10-month, one-year contracts.

### **SELECTION CRITERIA --**

The criteria governing the selection of division chairs are: (a) professional training/or experience in the instructional supervision and (b) demonstrated ability to work effectively with faculty, supervisors, and other officers of the college administration to achieve the goals of the college's instructional program.

## **INSTRUCTIONAL PERSONNEL DIVISION CHAIR**

### **DUTIES AND RESPONSIBILITIES --**

The Division Chair is responsible for organizing, supervising and coordinating the work in his/her particular division. The general responsibilities of the position are:

1. Evaluates and improve instruction, including faculty development.
2. Coordinate Inter-departmental communication.
3. Assist in recruiting, advising, placement of students.
4. Conduct regular meetings for communicating information, discussing issues, and making decisions.
5. Communicates faculty perspectives and concerns to the Dean of Liberal Arts/Applied Sciences and other segments of the campus community as appropriate.
6. Ensure that each department within h is/her division meets all accountability standards of the College, the Coordinating Board, The Southern Association of Colleges and Schools' Commission on Colleges, and other applicable agencies or boards.
7. Collaborate with Administration, faculty, and the Office of Institutional Planning and Research to support the institution's assessment, planning, and evaluation cycles.

The specific responsibilities of the position are as follows:

1. Make division-level recommendations to the appropriate Dean, after consulting the relevant Associate Vice Presidents and other staff, regarding the budget needs of the departments with respect to supplies, equipment, other operational needs, and personnel.
2. Plan each semester's course offerings, including room assignments, in cooperation with faculty and the Registrar.
3. Implement and follow procedures developed by the Distance Education Committee regarding the approval of courses for online delivery.
4. When necessary or appropriate, make arrangements for providing a credentialed substitute and/or class materials upon an instructor's absence.

**INSTRUCTIONAL PERSONNEL  
DIVISION CHAIR**

5. In cooperation with the appropriate Associate Vice Presidents, oversee the evaluation of the faculty members in the division, including conducting evaluation of instructors, making classroom visits, completing the “Division Chair’s Evaluation of Instruction,” reviewing student evaluation of faculty, and collaborating to develop an appropriate growth plan, if needed.
6. Serve on hiring committees for faculty and staff positions within the Division.
7. Collaborate with faculty, the Professional Development Officer, the Institutional Advancement Office, and the Office of Institutional Planning and Research in developing or contributing to:

UAP’s  
Program Review  
Assessment  
Strategic Planning

Outcomes Manager  
Core Curriculum Development and  
Attendance and Grade Reporting  
QEP

8. Gives division-level approval to purchase requisitions.
9. Ensure that departments meet Carl Perkins requirements, if applicable.
10. Actively participate in the college’s registration, student-advising, recruitment, and placement activities.
11. Perform initial mediation or investigation of student or personnel complaints (including ADA situations).
12. Verify and approve monthly departmental absence reports.
13. Actively participate in required annual departmental Advisory Committee meetings.
14. Maintain Master Syllabi Templates.
15. Oversee textbook adoption processes.
16. Oversee program revisions, including degree plans, course updates, etc.
17. Attend and participate in committee meetings as assigned.
18. Serve as first point of contact for faculty’s reporting of custodial/maintenance issues.
19. Perform other duties as assigned by the College President, Vice President of Academic Affairs or the Dean of Liberal Arts or Dean of Applied Sciences.

## **INSTRUCTIONAL PERSONNEL PROGRAM COORDINATOR**

### **DUTIES AND RESPONSIBILITIES –**

In the Business, Industrial, and Technical Studies Division given programs are required by State Boards/Agencies to have Program Coordinators.

The Program Coordinator is responsible for organizing, supervising and coordinating the work in his/her instructional program. The program coordinator is academically qualified to provide (1) program coordination including curriculum development and review, and (2) leadership in addressing program quality and compliance with accrediting authorities. The general responsibilities of the position as they relate to the program are:

- a. Coordinates all activities related to maintaining program relevance, effectiveness, viability, and compliance/accreditation.
- b. Evaluates instruction using appropriate assessment techniques and improves instruction by preparing and implementing Unit Action Plans.
- c. Cooperates with and provides documentation to the Office of Institutional Planning and Research as required to support the institution's assessment, planning and evaluation processes.
- d. Assists in the recruiting and advising, and placement students.
- e. Conducts regular meetings for purposes of communicating information, discussing issues, and making decisions on program matters.
- f. Ensures that the program meets all accountability standards of the College, the Coordinating Board, and other applicable agencies or boards. In pursuance of this, he/she provides, with faculty assistance, all data and information required by the Office of Institutional Planning and Research or other college offices.
- g. Works effectively with his/her department/division chairs and other officers of the college administration to achieve the college's goals for instructional programs.

The specific responsibilities of the position are as follows:

1. Develops and administers appropriate assessments of student program outcomes.
2. Uses assessment information for program improvement, specifically in the development and implementations of Unit Action Plans for the program.
3. Assists the department chair in scheduling and conducting advisory committee meetings (technical programs only).

**INSTRUCTIONAL PERSONNEL  
PROGRAM COORDINATOR**

4. Conducts an annual Employer Satisfaction Survey as specified by the Office of Institutional Planning and Research (technical programs only).
5. Maintains contact with employers and provides students with assistance in career planning and job placement (technical programs only).
6. Advises the department/division chairs regarding the time schedule and room schedule for courses in the program.
7. Perform other duties as may be assigned by the Vice President of Academic Affairs.

FACULTY  
REGULATIONS  
&  
PROCEDURES

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## Faculty Titles

**Title ranks are Instructor, Assistant Professor, Associate Professor, Professor, Professor Emeritus, and Honorary Professor Emeritus.**

In order to be eligible for promotion consideration from 'Instructor', a teaching faculty member must have completed the following requirements in a full-time tenured or tenure-track position.

**Assistant Professor:** To be eligible for consideration for promotion to this rank, a faculty member must have completed a minimum of three (3) years as an Instructor at Southwest Texas Junior College, and provide documentation of satisfactory progress in two (2) areas of the criteria from sections two (2), three (3), or four (4) of the tenure application.

**Associate Professor:** To be eligible for consideration for promotion to this rank, a faculty member must have completed a minimum of three (3) years as an Assistant Professor at Southwest Texas Junior College, and provide documentation of additional progress in criteria two (2), three (3), and four (4) of the tenure application.

**Professor:** To be eligible for consideration for promotion to this rank a faculty member must have completed a minimum of four (4) years as an Associate Professor at Southwest Texas Junior College, and have been awarded tenure status by the tenure committee.

**Professor Emeritus:** Upon retirement from Southwest Texas Junior College, a faculty member must have attained the rank of Professor and received recognition for outstanding service, i.e. SWTJC Outstanding Faculty Member Award, SWTJC Faculty Association Teaching Excellence Award, or other awards approved by the SWTJC Faculty Evaluation Committee, SWTJC administration, and SWTJC Board of Trustees.

**Honorary Professor Emeritus:** In extraordinary cases and where a faculty member's service is strongly identified as worthy of continuing recognition, a recommendation for awarding this title may be made to the Faculty Evaluation Committee by any Southwest Texas Junior College employee. The committee's recommendation will be forwarded to the Vice President of Academic Affairs and the College President. Upon the recommendation by the President, final approval is given by the SWTJC Board of Trustees.

**Evaluation:** Applications for title changes must be received by the Vice President of Academic Affairs no later than November 1 of the academic year in which the applicant is seeking a title change. The Tenure Committee will review applications during the following Spring semester and make recommendations to the Vice President of Academic Affairs, who will forward them to the President for consideration.

## **FACULTY REGULATIONS AND PROCEDURES INSTRUCTIONAL – FACULTY JOB DESCRIPTION**

### **FACULTY JOB DESCRIPTION DUTIES AND RESPONSIBILITIES --**

It is understood that no specific job description can specify every professional responsibility of the faculty member, which might arise. When an individual accepts a position as a faculty member, he or she assumes the responsibility of serving the needs of students and of actively assisting the college as it strives to fulfill its goals and objectives. Thus, these responsibilities will at times require the faculty members to undertake in a cooperative spirit professional duties not specifically mentioned in the job description.

The faculty member is generally responsible for the overall duties associated with instructing students. The faculty member is responsible to his/her students, Division Chair, the Dean of Applied Science or the Dean of Liberal Arts, and the Vice President of Academic Affairs to:

1. Provide instruction intended to achieve the specific goals and objectives stated in the syllabi of the assigned courses, and create a wholesome, meaningful learning environment in the classroom and laboratory.
2. Advise students on their progress in courses. To this end, instructors are required to maintain accurate, current grades for each student in the required system or program (e.g., Campus Cruiser).
3. Aid in planning and assessment of instructional programs and policies within the college.
4. Be on time for classes and labs and promptly notify the respective Division Chair or the appropriate Dean in the event of an unscheduled absence.
5. Maintain each class/lab meeting for the entire scheduled time unless prohibited by a legitimate reason or event.
6. Maintain a five-day work week.
7. Post and maintain scheduled office or 'on campus' hours with student advisement conferences in mind.
8. Update, validate, and submit class rolls to the Registrar's Office at designated times.
9. Maintain an accurate attendance record for each assigned class or lab, in the appropriate medium or system (Campus Cruiser, e.g.) and report excessive absences to the Registrar for processing. If continued absences occur, and after attempting to contact the student, faculty will report enforced withdrawals to the Vice President of Academic Affairs.



**FACULTY REGULATIONS AND PROCEDURES  
INSTRUCTIONAL – FACULTY JOB DESCRIPTION**

10. Submit the required “Student Attendance Report” as described below under the section “Student Absences.”
11. Submit all required student grade reports to the Registrar's Office according to schedule.
12. Report student problems to the Division Chair as deemed necessary.
13. Attend all faculty meetings, commencements, and other appropriate meetings called by Committee Chairs, Division Chairs, the Vice President of Academic Affairs, or the President.
14. Ensure, when applicable, that all departmental brochures are kept current.
15. Provide appropriate advising to students and present a positive attitude toward teacher-student learning relationships.
16. Order necessary textbooks, lab manuals, and other instructional material through the bookstore according to college procedures.
17. Develop in Syllabus Manager each semester an updated syllabus for all assigned courses.
18. Provide to students a current syllabus with information about the goals and requirements of each course, the nature of the course content, the methods of evaluation to be employed, and classroom policies, including required classroom behavior.
19. Share with other faculty members the responsibility of serving on committees as assigned by the Division Chair, appropriate Dean or VP, or the President.
20. Serve as faculty sponsor for student organizations.
21. Assist in the recruitment, promotion, placement and follow-up studies of students.
22. Follow college policies and procedures as outlined in the *Faculty Handbook* and other published policy manuals.
23. Assist with student registration.
24. Pursue opportunities for professional growth (including pre-approved summer jobs to obtain current knowledge for lectures and labs).
25. Annually file in the Office of Professional Development and use a professional development plan (location: <http://www.swtjc.edu/> >Curriculum and Instruction >PD Planner) that
  - (A) is approved by the Division Chair and
  - (B) documents activities that:

**FACULTY REGULATIONS AND PROCEDURES  
INSTRUCTIONAL – FACULTY JOB DESCRIPTION**

1. Respond to evaluative processes including but not limited to:
    - a. Faculty self-evaluation
    - b. Chair evaluation of faculty
    - c. Dean’s evaluation of faculty
    - d. Student evaluation of faculty
    - e. Program/course review
    - f. Program/course assessment
  2. Support the mission, goals and objectives of the college, and that result in improved teaching effectiveness and student learning.
26. Perform other duties as may be assigned by the Dean of Liberal Arts, the Dean of Applied Sciences, or the Vice President of Academic Affairs.

**DISTANCE LEARNING INSTRUCTOR – In addition to the Faculty duties and obligations outlined above, instructors teaching via Video Conferencing must:**

1. Complete a training program designed to familiarize teachers with distance learning equipment and techniques.
2. Make available to students at each site on the first day of class course syllabi and all other relevant materials. As far as is possible, all handouts and other papers that will be necessary throughout the semester should be available on site at the beginning of the semester.
3. Instructors are responsible for the establishment and maintenance of discipline at all sites.

## **FACULTY POLICIES AND PROCEDURES INSTRUCTIONAL -- WORK LOAD**

### **CLASS ASSIGNMENTS --**

Faculty members are subject to assignment in both day and evening classes on or off of their “home/main” campus, provided that the combined teaching load does not exceed eighteen contact hours per week. For Faculty teaching in “lecture only” courses in Academic disciplines, 15 contact hours per week (five 3-hour classes) define a “full load.” For Faculty teaching “lecture+lab” courses (Biology, e.g.), 18 contact hours per week (3 class with accompanying labs) define a “full load.” An adjustment may be made for additional duties at the discretion of the college administration. No reduction is made in teaching load for committee assignments unless exceptional circumstances arise. The teaching load for Division Chairs shall be two courses per semester. Exceptions must be approved by the appropriate Dean or the Vice President of Academic Affairs. Load sheets are submitted electronically by individual Faculty members to the Vice President of Academic Affairs office at the beginning of each semester.

### **OFFICE HOURS --**

Full-time instructors with academic assignments are required to be on campus at least thirty hours per week. Instructors with a teaching load of fifteen contact hours are to schedule at least fifteen hours per week as office/on-campus hours, and those instructors with a teaching load of eighteen contact hours are to schedule at least twelve office/on-campus hours per week. Exceptions to this policy will be for instructors in programs that are regulated by external agencies and for other paraprofessionals who teach in non-credit-hour programs.

Contact hours for overload courses must be calculated in addition to the required number of hours per regular work week. Five (5) of the office hours may be scheduled for travel if off-campus classes are assigned as part of the regular load or may be scheduled as club sponsorship, student activities or official college committee assignments in which the instructor may be involved. One (1) of the office/on-campus hours must be reserved for institutionally directed purposes such as assessment/planning activities and professional development. This hour is not necessarily scheduled on a weekly basis but rather to be counted in a total of eight (8) hours committed to these purposes over the course of a semester.

The office/on-campus schedule should be: (1) posted on the office door of the instructor, (2) included in the course syllabi and (3) submitted to the Division Chair and the Vice President of Academic Affairs as part of the Load Sheet.

## SOUTHWEST TEXAS JUNIOR COLLEGE LOAD SHEET

INSTRUCTOR \_\_\_\_\_

DIVISION \_\_\_\_\_

SEMESTER \_\_\_\_\_

-----WEEKLY-----

COURSES	CLASS DAY/TIME	LECTURE HOURS	LAB HOURS	TOTAL HOURS
_____	_____	_____	_____	_____
_____	_____	_____	_____	_____
_____	_____	_____	_____	_____
_____	_____	_____	_____	_____
_____	_____	_____	_____	_____
<b>A. TOTAL WEEKLY CLASS HOURS</b>		_____	_____	=====

**INSTRUCTOR'S OFFICE**

	HOURS A.M.	P.M.	
Monday	_____	_____	_____
Tuesday	_____	_____	_____
Wednesday	_____	_____	_____
Thursday	_____	_____	_____
Friday	_____	_____	_____
Please specify up to a MAXIMUM of FIVE Office Hours to be used for:			
_____ Travel	_____ Club	_____ Committee	_____ Student Activity

**B. TOTAL WEEKLY OFFICE/CLUB/TRAVEL HOURS** =====

**TOTAL OF A & B (Must equal 30 hours for academic assignments)**

\_\_\_\_\_

**EXTRA CLASSES**

COURSES	CLASS DAY/TIME	LECTURE HOURS	LAB HOURS	TOTAL HOURS
_____	_____	_____	_____	_____
_____	_____	_____	_____	_____
_____	_____	_____	_____	_____
_____	_____	_____	_____	_____

## **FACULTY POLICIES AND PROCEDURES INSTRUCTIONAL WORK LOAD**

### **ONLINE INSTRUCTION –**

Instructors who teach courses online as a part of their regular load must maintain an equal amount of time at an appropriate college site equal to the number of contact hours required for the online course(s).

Faculty wishing to convert additional on-campus office hours to “electronic” office hours may do so by completing the following Conversion of Posted On-Campus Office Hours to Electronic Office Hours form:



# Conversion of Posted On-Campus Office Hours to Electronic Office Hours

Instructor \_\_\_\_\_ Email \_\_\_\_\_ Phone \_\_\_\_\_ Campus \_\_\_\_\_  
Dept. \_\_\_\_\_ Course \_\_\_\_\_ Mode: Online \_\_\_\_\_

Approval of this form reduces only the ADDITIONAL on-campus office hours required of online faculty.

How many office hours are you seeking to reduce in posted office hours for this course? \_\_\_\_\_

- This request is for the following semesters: \_\_\_\_\_ ex. SP '15, SU '14, FA '14
- This request begins in the \_\_\_\_\_ semester and is in place for as long as this instructor teaches this course with the listed activities. **A reduction in interactive activities requires resubmission of this form for the approval process.**

**Course Activities: What aspects of your online course serve a purpose similar to the one-to-one interaction available during on-campus office hours and increase student engagement? Ex: email, journal, phone, forum, assignment, IM, etc.**

Activity: \_\_\_\_\_ Frequency \_\_\_\_\_ Is this activity required \_\_\_\_\_ Grade Value \_\_\_\_\_

Explanation: \_\_\_\_\_

Activity: \_\_\_\_\_ Frequency \_\_\_\_\_ Is this activity required \_\_\_\_\_ Grade Value \_\_\_\_\_

Explanation: \_\_\_\_\_

Activity: \_\_\_\_\_ Frequency \_\_\_\_\_ Is this activity required \_\_\_\_\_ Grade Value \_\_\_\_\_

Explanation: \_\_\_\_\_

**Approval:**

Division Chair \_\_\_\_\_ Date \_\_\_\_\_ Approved  Not Approved

Instructor needs to send a copy of the completed and signed form to the Distance Learning office where it will be attached to the Online Course Approval form for the course listed above.

## **Distance Education Policy**

Faculty teaching via Distance Education modalities (online, video-conferencing, hybrid, e.g.) must be aware of and fulfill the requirements of SWTJC “Distance Education Policy”:

### Southwest Texas Junior College Distance Education Policy

#### **I. Institutional Policies**

##### **A. Mission**

To provide quality education to students who prefer or require an alternative classroom setting. To accomplish this, SWTJC makes use of online, interactive video, and other technologies either singly or in combination.

##### **B. Definitions**

1. **asynchronous**: the use of learning technologies to deliver course material to students that are at a different time and place than the instructor
2. **blended (hybrid)**: more than 50% and less than 85% of content delivered online resulting in some reduction in the number of seat days
3. **distance education/learning**: a form of learning where the learner is physically separate from the instructor and other learners; methodologies include online, blended (hybrid), web-facilitated, and interactive video
4. **interactive video (or video-conference)**: an interactive delivery mechanism which uses 2-way audio and video to facilitate synchronous (real time) interaction between presenters and learners who are separated by significant distance
5. **online**: more than 85% of course content delivered in an asynchronous internet-based format resulting in a significant reduction in the number of seat days
6. **synchronous**: the use of learning technologies to deliver course material in real time to students who are at a different place than the instructor

##### **C. Distance Education Standards and Practices**

Distance Education courses, certificates, and degree programs adhere to Best Practices, as established by the accrediting agencies and educational organizations that govern SWTJC. These include:

1. **Southern Association of Colleges and Schools Commission on Colleges**

[Best Practices For Electronically Offered Degree and Certificate Programs](#)

[Distance Education Policy Statement](#)

## **2. Texas Higher Education Coordinating Board**

[Principles of Good Practice For Academic Degree and Certificate Programs and Credit Courses Offered Electronically](#)

[Guide for Incorporating the Principles of Good Practice into Electronically-Based Courses](#)

### **D. Evaluation of Distance Education Policy**

The responsibility for evaluation and revising distance education policy resides with the college's Distance Education Committee. Revisions are presented first as recommendations to the college's Curriculum Committee and then to the President's Cabinet for approval.

### **E. Support and Training for Distance Education**

The college will:

1. provide training and support to enhance the added skills required of distance education faculty.
2. provide administrative and technical support for the delivery, supervision, and evaluation of distance education.
3. utilize effective evaluative and screening measures to match student needs and abilities with distance education requirements.
4. provide empirical data to assist in the evaluation of distance education success, student and faculty satisfaction, effectiveness of course design, retention, and faculty effectiveness in order to assure continuous distance education improvement.
5. inform faculty and staff of current distance education policies and procedures.
6. provide distance education students with academic advising, personal counseling, technical support services, library and learning resources, and financial aid (if eligible).

## **II. Curriculum and Instruction**

### **A. Academic Quality of Distance Education**

Distance education instruction will meet the quality standards applicable to traditional instruction, as outlined in the faculty handbook in the faculty regulations and procedures section. In addition, distance education courses will comply with all descriptions, policies, and uses as stated in the current college catalog. These include, but are not limited to:

1. syllabi
2. textbooks
3. grading
4. assessment of learning outcomes

### **B. Oversight of Distance Education Courses**

As with all academic activities, distance education courses are subject to approval and review by the Curriculum Committee, the Vice President of Academic Affairs,<sup>39</sup>



and the President's Cabinet. All distance education instructional content shall be administered by the same department administering the corresponding traditional instruction.

### **C. Approval of Distance Education Faculty**

Distance education faculty will be selected and evaluated by the same standards, review, and approval procedures used by the institution to select and evaluate faculty responsible for traditional instruction. Faculty who desire to teach distance education courses must demonstrate knowledge and skills related to best practices in distance education.

### **D. Approval of Distance Education Courses**

All distance education courses must be approved by the Vice President of Academic Affairs for delivery.

Prior to scheduling a distance education course, faculty must submit a Course Approval form to the Director of Distance Learning.

The Course Approval Form must be reviewed and approved by the:

- Director of Distance Learning
- Division Chair
- Instructional Dean
- Vice President of Academic Affairs

### **E. Delivery of Distance Education Courses**

1. Faculty assigned to teach a distance education course will be responsible for the design and delivery of instruction. As with traditional courses, distance education faculty are responsible for the following:

- a. Maintaining the rigor and quality of the course.
- b. Making reasonable efforts to guarantee the authenticity of student work.
- c. Planned interaction and timely feedback between students and faculty that is detailed in the course syllabus. Faculty response to student e-mail inquiries will be made within 24 hours during normal business days.
- d. Evaluating courses every semester to revise content and delivery to improve student success.
- e. A customized Portal class page to include course information, delivery method, access point, syllabus, introduction and orientation.
- f. Providing for appropriate interaction between faculty and students. This interaction may occur during faculty office hours, or it may take place via telephone, email, electronic chats, on-site meetings, video teleconference or other methods. Appropriate interaction for a course depends upon the course delivery mode and the technology used by faculty
- g. The number of on-campus posted office hours held per week equals the number of hours of traditional courses. In addition, faculty teaching an online course shall make themselves available to students for additional office hours equivalent to the contact hours of the course. For example, an online class which would have met on campus for 2½ hours per week requires the instructor to be available to students 2½ additional hours per

week.

- h. 5 hours of a faculty member's office hour requirement may be designated as online office hours and may be held off campus. Online courses with extensive student contact via email, electronic chats, or additional activities, may have the required additional on-site office hours reduced by submitting a Conversion of Posted On-Campus Office Hours to Electronic Office Hours form to the Director of Distance Learning.
- i. A proctored mid-term and final examination for online courses during the Fall and Spring semesters; during summer terms and any other shortened semester, only the final examination for online courses will be proctored.

## 2. Student Responsibility

- a. Before taking an online course, a student must be assessed to determine readiness to benefit from the online mode of instruction.
- b. Students must take two proctored exams. Students must submit a reservation request for all proctored examinations and present a valid picture identification card at the time and location of their reserved examination.
- c. Students may be required to sign an affidavit declaring their understanding of ethical uses of technology.

### F. Accessibility (ADA)

As with traditional courses, students taking distance education courses may request accommodations to meet individual needs of the learner. In distance education courses, special arrangements may be made to deliver the course in an alternative format as needed.

### G. Copyright Compliance

Faculty are expected to understand and adhere to the copyright law of the United States (Title 17, United States Code), as updated by the Technology, Education, and Copyright Harmonization Act (TEACH Act). Copyright law must be followed when performances, displays, copies or other reproductions of copyrighted material are made available to students. This includes the posting of copyrighted material on any college learning management system. Under the TEACH Act, it is permissible to make copyrighted materials available to students, providing that such materials (1) do not exceed an amount or duration comparable to that typically displayed in a live classroom setting; (2) are directly related to the course content; (3) are an integral part of the teaching content; (4) are intended solely for and are available only to students enrolled in the course; and (5) are retained only for the class session. The students must be notified that the materials may be subject to copyright protection.

### H. Intellectual Property Rights

SWTJC supports the development, production, and dissemination of intellectual property by its employees. Intellectual property includes, but is not limited to, inventions, copyrightable works, trademarks, and tangible research property. (See Policy [CT -LEGAL](#) and [CT - LOCAL](#))

## **Student Support**

### **A. Student Complaints/Grievance Procedure**

Any student who wishes to make a formal complaint to the college should refer to the Student Handbook, which is available online:

<http://swtjc.edu/pages//about-swtjc/handbooks/student-handbook>

### **B. Counseling and Advising**

Distance education students can access the same advising and counseling as their traditional counterparts. With offices on the Crystal City, Eagle Pass, Del Rio, and Uvalde campuses, the Counseling Centers assist students with academic, technical, career, and personal concerns in ways consistent with their personal and educational goals, and in ways which benefit them currently and in the future. Students needing specific support services should contact the Counseling Center, (830) 591-7366.

### **C. Student Success Services**

Distance education students can access the same student success services as their traditional counterparts. Services include tutoring, study plans, study groups, resource libraries, computer labs, university preparation, and transfer advising. Writing feedback and tutoring are offered online to off-campus, distance education students via the Writing Centers.

### **D. Library Resources**

The college ensures that students participating in distance education courses have access to adequate and appropriate learning resources. Students have access to the SWTJC libraries and also the virtual library resources. The home page for the SWTJC libraries is <http://www1.youseemore.com/swtjc/>.

## **College Bookstore**

Information concerning the college bookstore can be accessed at its home page, <http://swtjc.edu/pages//student-life/bookstore>

## **COMMITTEE ASSIGNMENTS --**

Faculty members are assigned to various committees. Some assignments are made at the beginning of a given semester. Others are made during the regular school year as the need arises. Some committees are by circumstance more active than others. Committee assignments are an integral part of the instructor's work load and professional responsibility. This requirement assists in the overall operation of the College. No reduction is made in teaching load for committee assignments unless exceptional circumstances arise.

## **LIBRARIANS --**

Librarians are employed in accordance with board policy and are considered non-teaching faculty. However, librarians are required to provide instructional support services to teaching faculty in the preparation of student research skills and may teach one three-hour class as part of their employment. Librarians will maintain a forty hour work week. Librarians are compensated at pay rates established for members of the non-teaching faculty. Head Librarians are generally employed on an eleven-month contract.

## **ACADEMIC ADVISORS and COUNSELORS --**

Advisors and counselors are considered to be non-teaching faculty members. However, they are required to provide a minimum of one three-hour unit of instruction module during each of the two long semesters. Advisors and counselors are generally employed on a ten month contract. The terms of the contract periods will vary with the services needed by the Vice President of Student Services. Advisors and counselors are expected to maintain daily office hours in accordance with the Registrar's Office of forty hours a week. Advisors and counselors are compensated at pay rates established for members of the non-teaching faculty.

## **FACULTY REGULATIONS AND PROCEDURES**

### **CLASS SIZE**

#### **LIMITATIONS --**

The following policies on class size apply to all classes.

1. An effort is made to limit Freshman English classes to twenty-five students and most academic classes to thirty-five students. Exceptions may be made by special arrangements.
2. Generally, a minimum of ten students is required for a class to be held or “make.”
3. Exceptions to the above policy will be made by the Vice President of Academic Affairs, the Associate Vice Presidents, or the President of the College with the six factors that are listed below taken into consideration.
  - a. The total number of students enrolled in that department.
  - b. The contact hours earned by the student enrolled.
  - c. The department budget expenditures.
  - d. Future enrollment projections. (e.g., small STEM class sections may be allowed to promote STEM majors).
  - e. Student need for graduation requirements.
  - f. The needs for the department to assure more diversity in course offerings for the institution.
4. Classes taught through instructional telecommunications (interactive video) are limited to fifteen students per site not to exceed 45. Exceptions may be made by special arrangement.

#### **ADEQUATE ENROLLMENT --**

Class enrollment in each department should be adequate to warrant the number of instructors assigned a full teaching load in that department. Adequate enrollment for a department shall be determined by a committee composed of the President, the Vice President of Academic Affairs, the appropriate Dean, and the appropriate Division. The factors to be considered in determining adequate faculty shall be the six items listed above in #3.

## **FACULTY REGULATIONS AND PROCEDURES EXAMINATIONS, GRADING AND WITHDRAWAL**

### **EXAMINATION FINALS AND MAKEUPS --**

Final Examinations will be scheduled by the Registrar; all others by the instructors. Departures from the Final Exam Schedule must be approved by the appropriate Dean, the appropriate Vice President, or the Vice President of Academic Affairs. Examinations missed as a result of absences not specifically excused through proper channels may be made up only with the consent of the instructor. The instructor is responsible for clearly stating his/her exam make-up policy in each course syllabus. The student is responsible for making arrangements with the instructor to take make-up examinations when allowed.

Instructors should post final examination and semester grades only through the approved electronic vehicles (currently Campus Cruiser and WebAdvisor). Instructors must observe privacy rules and regulations provided through the Family Educational Rights and Privacy Act (FERPA) or otherwise provided by College policy.

The nature and content of examinations are left to the discretion of the instructor.

### **EARLY CLASS DISMISSAL --**

Other than for online courses, instructors are expected to hold all classes and laboratories for the entire scheduled times. It is against the policy of the college for classes to be dismissed early unless scheduled tests absorb over half of the period. A ten or fifteen minute quiz does not justify dismissal of a class.

Online courses should be designed to require instructors and students to invest time, effort, and preparation similar to that required for success in 'face-to-face' courses.

### **GRADING METHODS --**

A great deal of misunderstanding over grades will be avoided if the instructor explains grading methods to the students at the beginning of the school term. That explanation must accompany a written description of the instructor's grading method in the class syllabus, including numbers and types of exams, quizzes, etc., and their point or percentage values.

Instructors may follow any method of grading they desire, as long as it is based on a sound and fair academic procedure. Mid-term and semester grades are designated in terms of letters, which may be interpreted as follows:

A	=	Excellent	90-100
B	=	Good	80-89
C	=	Average	70-79
D	=	Passing	60-69
F	=	Failure	59-Below

## EXAMINATIONS, GRADING AND WITHDRAWAL

I	=	Incomplete
W	=	Withdrew
EW	=	Enforced Withdrawal
Q	=	Quit Assigned for students who have excessive absences but to not receive an "F" for the course

**I** becomes an **F** if the student does not complete remaining work during the first six-weeks of the subsequent semester. If the student completes the necessary work, the instructor should complete the "Request for Grade Change" and submit it to the Vice President of Academic Affairs. A student's grade may be changed to remove an "I," to correct miscalculation, or to correct a data entry error. A student who withdraws from a course before the published "last day to drop" will receive a "W." After that, an earned grade must be assigned by the instructor.

Developmental courses (college preparatory) are graded on an **A, B, C, F, P, W,** and **EW** basis. Developmental courses are calculated in the student's Overall GPA. The grade of **EW** stands for **Enforced Withdrawal**. This grade will be applied administratively to distinguish between an institutionally enforced withdrawal and a student-initiated withdrawal. Grade point averages are computed by assigning values to each grade as follows:

<b>A</b> ..... 4 points	<b>F</b> ..... 0 points	<b>W</b> ..... 0 points
<b>B</b> ..... 3 points	<b>P</b> ..... 0 points	<b>EW</b> ..... 0 points
<b>C</b> ..... 2 points	<b>Q</b> ..... 0 points	

It is also the policy of Southwest Texas Junior College that student grades be determined on the basis of the students' performance in learning the course curriculum. Enhancement of grades based on students' participation in activities that take place outside the classroom, laboratory, or library is permitted if the activity is related to one or more of the approved learning outcomes of the course.

Under no circumstances shall academic credit be granted for fund-raising activities.

### PERMANENT RECORD GRADES --

The "Request for Grade Change Form" will be completed by each instructor when a student's grade must be changed. This form will be kept in the student's permanent file by the Registrar.

# REQUEST FOR "GRADE CHANGE" FORM

Date \_\_\_\_\_

## STUDENT INFORMATION

Name: \_\_\_\_\_

Colleague Assigned # \_\_\_\_\_

Course Title: \_\_\_\_\_

Grade From

To

\_\_\_\_\_

\_\_\_\_\_

---

## FACULTY INFORMATION

Name of Instructor: \_\_\_\_\_

Justification:

- \_\_\_\_\_ a. Removal of "I"
- \_\_\_\_\_ b. Miscalculation of Grade
- \_\_\_\_\_ c. Other – Attach explanation

Semester/Year when course was initially attempted: \_\_\_\_\_

\_\_\_\_\_  
Faculty Signature

\_\_\_\_\_  
Vice President of Academic Affairs



## **FACULTY REGULATIONS AND PROCEDURES RECORDS, REPORTS AND SYLLABI**

### **REPORTS --**

Instructors will file promptly reports required by the administrative officers of the college.

### **CLASS ROLLS AND MID-SEMESTER GRADES --**

Through WebAdvisor instructors access official student rosters for each of their classes provided every semester by the Registrar's Office. Faculty verify, correct, and return these rosters to the Registrar's Office at designated times.

Mid-semester grades for all students must be submitted via WebAdvisor by faculty according to deadlines provided by the Registrar's Office. Faculty will record mid-semester grades as 'A,' 'B,' 'C,' 'D,' or 'F.' These letter grades do not have to correspond to exact numerical grades but should represent students' status at mid-term.

### **GRADE BOOKS --**

Instructors must enter and save all student grades in the Grade Book feature/function of Campus Cruiser (the "Portal.") or the currently required Learning Management System. Instructors must enter and save grades in a timely manner, and students must have access to all grades assigned during a given semester. Instructors may also generate computerized grade books in their program/system of choice.

### **SYLLABI --**

All instructors are required to have a syllabus for each course and laboratory they teach and make the syllabi available to students. An electronic copy of each syllabus, by semester, should be on file in the Syllabus Manager. Division Directors are responsible for maintaining current Master Syllabi for all courses offered in their division.

## **FACULTY REGULATIONS AND PROCEDURES ATTENDANCE AND ABSENCE**

### **FACULTY ABSENCES --**

When instructors are as much as fifteen minutes late to a class, students are entitled to a "walk". When unable to meet a class, instructors should notify, as appropriate, the Division Chair, the Associate Vice President, the Dean of Liberal Arts or Applied Sciences, or the Vice President of Academic Affairs as far in advance as possible. Instructors should also provide, via electronic or other means, assignments and a brief description of the work to be done in class (es) during their absence.

Instructors are expected to meet classes punctually and regularly. Unexcused absence is just cause for the college to withhold a day's pay, unexcused tardiness is also just cause for the college to withhold one-fourth day's pay.

### **STUDENT ABSENCES --**

#### **Regular College Class Attendance Policy**

Students are expected to regularly attend all classes in which they are enrolled and are responsible for the completion, if permitted, of all work missed because of an absence. Any class work missed because of an absence and not completed may affect the grade of the student regardless of the reason for the absence. The manner in which make-up work for absences is administered is left to the professional discretion of the individual faculty member. SWTJC makes no distinction between excused or unexcused absences. Therefore, the instructor may count all absences except when prohibited by State law or statute.

According to State law there may be a valid reason for a student's absence from class. Acceptable reasons are, but not limited to: personal illness, death in the immediate family, religious holy days in compliance with Section 51.911 of the Texas Higher Education Code, military or legal obligations, or school trips. It is the responsibility of the student to inform the instructor of an absence related to one or more of the aforementioned categories and to ask for make-up work.

An instructor may request the withdrawal of a student from a class when the total number of absences exceeds SWTJC criteria for "Excessive Absences" and the student has failed to make the appropriate contact with the instructor regarding the validity of the absence and the need for make-up work.

The SWTJC defines "Excessive Absences" as a student's number of absences having exceeded the equivalent of two weeks of class meetings in a course; specifically: (a) six absences from a class that meets three times per week (typical MWF schedule), (b) four absences from a class that meets two times per week (typical TTH schedule) and, (c) two absences from a class that meets once per week (typical evening course). Attendance counting begins on the official first day of class. When a student reaches the "Excessive Absence" threshold, the instructor may report the student to the Vice President of Academic Affairs. For attendance reporting purposes for online classes, "attendance" is defined as a student's having logged on and completed a reviewable/gradable activity.

The "Excessive Absences Drop Form" is used for this reporting. If the absences continue, the instructor may initiate an enforced withdrawal by using this "form." Following agreement by the Vice President of Academic Affairs, the student will be dropped from the class. When an instructor requests the enforced withdrawal of a student from a class, a grade of "EW" will be recorded.

### **Developmental Education Class Attendance Policy**

Students are expected to regularly attend all classes in which they are enrolled and are responsible for the completion of all work missed during an absence. Any instruction missed and not completed may affect the grade of the student regardless of the reason for the absence. The manner in which make-up work is administered is left to the professional discretion of the individual faculty member.

The instructor of a developmental education course may request the withdrawal of a student from a class when the total number of absences exceeds the equivalent of two weeks of class meetings in a course; specifically: (a) six from a class that meets three times per week (typical MWF schedule), (b) four from a class that meets two times per week (typical TTh schedule), (c) two from a class that meets once per week (typical evening course), and (d) three from a summer class. Attendance counting begins on the official first day of class. When an instructor requests the withdrawal (drop) of a student from a course due to excessive absences, a grade of EW will be recorded for the student. SWTJC makes no distinction between excused or unexcused absences. Therefore, the instructor may count all absences in reaching the total except when prohibited by State law or statute.

College policy requires that faculty maintain student attendance records in Campus Cruiser (or the currently required LMS) throughout a semester. Based on this report, the college will review and assess the situation of students not showing regular attendance and withdraw students who do not take corrective action. At times other than these, the option of forced withdrawal is left to the course instructor (see above).

Students who test below the "college ready" threshold on the TSI Assessment and whose individual education plan calls for enrollment in one or more developmental instruction areas must remain enrolled in at least one of those areas or they may be withdrawn from all classes.

## Attendance Reporting Procedure

The primary purpose of the SWTJC Attendance Procedure is to strongly encourage students to attend class. In Fall 2012, faculty began recording attendance daily on the college's portal system, Campus Cruiser. This has made possible the collection of real time attendance data resulting in more timely interventions to get students back to regular attendance. This improvement is reflected in the procedure described below.

### SWTJC third and eighth week attendance management procedure

I. It is important that students be warned for excessive absences during the first 3 weeks of class in a regular term. The procedure below includes this restriction.

#### 1. Week 1 Attendance Report

- a. OIPR Responsibility:
  - i. At 1:00 PM on Tuesday of following week, dump Campus Cruiser attendance report.
  - ii. Prepare "student no-show" list and forward to registrar and VP Student Services.
  - iii. Prepare "class not set-up" list and forward to Technical Dean, Liberal Arts Dean, and VP Instruction
- b. Registrar responsibility:
  - i. Check registration records against "student no-show" list.
  - ii. Remove students not registered.
  - iii. Email edited list to Technical Dean, Liberal Arts Dean, and VP Academics.
  - iv. Robo-call and email students on edited list, encouraging them to attend class.
- c. Technical Dean and Liberal Arts Dean
  - i. Contact instructors on "class not set-up list" to resolve issue.
  - ii. Contact instructors on "student no-show" list with instructions to email and phone, encouraging an immediate return to class.
- d. Faculty responsibility:
  - i. If applicable, set-up classes on "class not set-up" list.
  - ii. Communicate with non-attending students by phone and email.
  - iii. If applicable, complete "Attending But Not Registered Form" and forward to registrar.

#### 2. Week 2 Attendance Report (same as week 1)

- a. OIPR Responsibility:
  - i. At 1:00 PM on Tuesday of following week, dump Campus Cruiser attendance report.
  - ii. Prepare "student no-show" list and forward to registrar and VP Student Services
  - iii. Send "student no-show" list to all instructors on the list.
  - iv. Prepare "class not set-up" list and forward to chairs and copy Technical Dean, Liberal Arts Dean, and VP Instruction

- b. Registrar responsibility:
  - i. Check registration records against "student no-show" list
  - ii. Remove students not registered.
  - iii. Email and robo-call remaining students and encourage to attend class.
- c. Faculty responsibility:
  - i. Set-up classes on "class not set-up" list.
  - ii. Communicate with non-attending students by phone and email.
  - iii. If applicable, complete "Attending But Not Registered Form" and forward to registrar.

### 3. Week 3 Attendance Report

- a. OIPR Responsibility:
  - i. At 1:00 PM on Tuesday of following week, dump Campus Cruiser attendance report.
  - ii. Prepare "student no-show" list and forward to registrar and VP Student Services.
- b. Registrar responsibility:
  - i. Check registration records against "student no-show" list
  - ii. Remove students not registered.
  - iii. Remove remaining students from class.
  - iv. Prepare final rosters and e-mail to instructors.
- c. Faculty responsibility:
  - i. Review the final roster received from the Registrar and notify the Registrar's office of any inaccuracies.

### 4. Week 8 Attendance Report

- a. OIPR Responsibility:
  - i. At 1:00 PM on Tuesday of following week, dump Campus Cruiser attendance report and e-mail it to the VP of Academic Affairs, Dean of Liberal Arts, Dean of Applied Science, and the Registrar.
- b. Registrar responsibility:
  - i. Drop students per each instructor's request as submitted on the Excessive Absence Drop Form.
- c. Faculty responsibility:
  - i. Prepare the Excessive Absence Drop Form and submit to the Registrar.

## **FACULTY REGULATIONS AND PROCEDURES ESTABLISHMENT OF NEW PROGRAM OR COURSE**

The Curriculum Committee is the body charged with approving new programs or courses and for approving changes to existing programs.

### **Members**

Vice President of Academic Affairs, Chair  
Dean of Applied Sciences  
Dean of Liberal Arts  
Dean of Workforce Education  
Each Division Chair  
Associate Vice Presidents Registrar  
Registrar  
One Advisor/Counselor  
Financial Aid Representative  
Library Director  
Four Faculty Members  
One Faculty Association Representative  
One Student Representative

A recommending body to the President's Cabinet, the Curriculum Committee collects and analyzes educational program data and thereby:

1. Recommends and initially approves changes to SWTJC curricula and to educational policy and procedures;
2. Recommends and initially approves changes to relevant portions of the College Catalog and the Faculty Handbook;
3. Serves as a forum for the presentation and exchange of general information regarding all educational functions of the college;
4. Ensures that college curricula comply with rules and regulations of the SACSCOC, THECB, the Texas Board of Nursing, and all other relevant agencies;
5. Ensures that the curricula directly relate to the statement of purpose and strategic goals of the institution.

### **New Program/Policy/Procedure:**

To recommend new programs of study or courses, or to recommend changes to existing degree plans, programs, courses, policies or procedures, the sequence below should be followed:

1. The President, Vice Presidents, Associate Vice Presidents, Deans, Division Chairs, Program Directors, or their designees may propose a new offering or a change.
2. Academic Programs and Courses --  
Those making the proposal to the Curriculum Committee should conduct research on courses taught in senior colleges and universities in the first two years (concerning transferability) and on courses taught in other junior colleges. The course(s) must be listed in the current Lower Division Academic Course Guide Manual (ACGM).

3. Technical-Vocational Programs --  
Those making the proposal to the Curriculum Committee should conduct research based on the needs of the community and the needs of students. This involves the use of input from advisory committees. The course(s) must be listed in the current Workforce Education Course Manual (WECM).
4. Initiator reports to the Curriculum Committee after having submitted the appropriate paperwork to the Committee. All Curriculum Committee documents are available to Committee members via the Shared Files function on Campus Cruiser.
5. The Curriculum Committee votes approval/disapproval of new course, program, policy, or procedure.
6. The Curriculum Committee chair submits the approved item to the Cabinet and to the President of Southwest Texas Junior College for approval/disapproval.

#### **Program Revisions After Cabinet Approval:**

1. The appropriate Dean submits proposed courses or programs to the Board of Trustees, Southwest Texas Junior College, for its approval.
2. The appropriate Dean submits academic and vocational courses to the Coordinating Board for approval.
3. The Program Review process evaluates and monitors progress and degrees of success.
4. The Curriculum Committee reviews appropriate data provided by the Office of Institutional Planning & Research.
5. The Curriculum Committee makes recommendations to the Cabinet regarding strategy modifications.
6. The Curriculum Committee recommends to the Cabinet to implement, expand, reduce, or terminate specific programs.

#### **Program Review**

##### **The Curriculum Committee**

1. Oversees the Program Review Process to ensure that it occurs within the stated timeline.
2. Monitors the implementation of the Program Review Process.
3. Provides assistance to units involved in the process.
4. Develops modifications as necessary to ensure the process functions effectively.

5. Develops modifications of the Indicators of Effectiveness, including related criteria, as needed.
6. Reviews self-study reports and the reports of Program Review committees.



## **FACULTY REGULATIONS AND PROCEDURES SPONSORS OF STUDENT ORGANIZATIONS**

### **FACULTY DUTIES AND RESPONSIBILITIES --**

The relationship between advisor and students is crucial to the success of the student organization. The relationship will vary from semester to semester, year to year and individual to individual. It is critical that the advisor and the student organization members and officers clearly communicate expectations with each other. The following list contains duties and responsibilities for student organization advisors.

1. The advisor recognizes and supports the role participation in student organizations plays in the educational and personal development of students.
2. The advisor works with the student organization, but does not dictate the group's programs or activities. Advisors should be frank and honest in offering suggestions, ideas, and possible consequences, but does not exercise power or control over the policy of such organizations unless the policy violates College policy.
3. The advisor should attend meetings regularly, consult frequently with officers, and be well informed as to the programs and activities of the student organization. The advisor should be familiar with the goals of the organization and should help members evaluate progress.
4. The advisor should be familiar with the constitution and bylaws and help with interpretation and application. Ensures that a copy of the constitution and bylaws and a list of officers is on file in the Student Activities office within the first month of each fall semester.
5. The advisor should be highly familiar with College policies and procedures and work with the student organization to comply with them.
6. The advisor should be aware of the financial condition of the student organization and work with the student members to keep accurate financial records. Advisors will verify and sign all requisitions for the disbursement of organization funds; ensures that no student makes purchases for his/her club in the name of the College.
7. The advisor should guide students in selection of program content and purpose, encourage the organization to provide opportunities for educational and personal development, and help ensure that activities and programs justify expenditure of students' time, abilities, energy, and dues.
8. The advisor should help train new officers and help develop leadership skills among officers and members of the organization. Advisors should work closely with officers to understand their responsibilities and to interpret and apply policies and regulations.
9. The advisor should discourage domination of the organization by any individual or group, encourage members to fully participate and take responsibility for group activities, and inspire balance between academics and co-curricular commitments.
10. The advisor should be aware of liability issues, advise the organization to make prudent decisions regarding these issues in planning activities, and be prepared to deal with major problems or emergencies within the organization. The advisor should provide supervision of students on all off-campus trips.

## **FACULTY REGULATIONS AND PROCEDURES**

### **TRAVEL APPROVAL --**

All trips for instructional purposes must be approved in advance by the appropriate Associate Vice President, or the appropriate Division Chair, Dean, and the supervising Vice President. Instructional trips will be approved when such experience is deemed to be an integral and essential part of a program of study. Students will be allowed to make up any classroom work that is necessary. The college will provide expenses for instructors and transportation on approved trips but the students must pay their own expenses unless the club has raised funds and properly deposited them in the Club activities account.

### **USE OF COLLEGE VEHICLES --**

All trips sponsored by student organizations must be approved in advance by the Director of Student Activities and by the Vice President of Administrative Services. All costs of such trips must be borne by the organizations. If college vehicles are used for such trips, then prevailing institutional mileage rate charge will be applied.

College-owned vehicles may be used for in-state trips only.

### **APPROVAL OF DRIVERS --**

Any driver that is not a SWTJC regular employee must be approved by the Vice President of Student Services or the Vice President for Administrative Affairs prior to being allowed to drive for the trip. Personnel sponsoring the trip should submit in writing a request for approval allowing adequate time for approval prior to the trip. The request for approval must be accompanied by a statement signed by the proposed driver indicating all moving violations and/or accidents incurred within the last three years. All drivers of SWTJC vehicles are subject to random drug testing. [Policy](#)

### **LIST OF ABSENTEES --**

Sponsors scheduling trips or other school activities should provide the faculty, the administration, and the cafeteria with a list of the names of prospective absentees two days in advance of the event.

## **FACULTY REGULATIONS AND PROCEDURES TEXTBOOKS AND PRINTING CENTER SERVICES**

### **TEXTBOOKS --**

Classroom texts are used for a minimum of two years unless exceptional circumstances apply. Requisition forms for book changes are available via the Curriculum and Instruction web page.

In order to provide adequate time for book changes to be processed and in order to establish consistency in ordering, book change requisitions shall be processed only during the summer months. This will allow for all books to be available in the fall semester of each year. All book changes must be approved by the appropriate Division Chair, Dean, and the Vice President of Academic Affairs. The bookstore manager shall notify the Division Chair of any books that are no longer available upon ordering, or if a book (new edition) is received other than the one ordered. Exceptions to this policy must be approved by the appropriate Division Chair, Dean, and the Vice President of Academic Affairs.

### **PRINTING CENTER SERVICES --**

Faculty and Staff should utilize the Printing Center whenever possible to meet printing or duplicating needs. Additional services include collating, stapling and binding of materials.

All routine work requests should be submitted three days in advance of the day needed. Larger projects or special projects should be submitted earlier. Requests may be submitted via email at [fgarza1054@swtjc.edu](mailto:fgarza1054@swtjc.edu). Clients should consult Printing Center personnel for a completion timeline projection.

## **FACULTY REGULATIONS AND PROCEDURES EVALUATIONS**

### **PURPOSE --**

The purpose of the faculty evaluation instruments shall be to (1) promote professional excellence and improve skills; (2) facilitate and enhance student learning and growth; and (3) provide for the continuous improvement of program quality by using the results for individual faculty improvement plans.

### **PHILOSOPHY --**

The evaluation process at Southwest Texas Junior College is built on mutual trust and open communication to maintain the dignity and worth of the individual and the college.

With the cooperation of the faculty, the administration shall be responsible for maintaining procedures and criteria for the evaluation of all teaching staff.

Evaluation is an assessment of the individual's fulfillment of contractual responsibilities and of support for and progress toward the college's goals and objectives.

### **OBJECTIVES --**

1. To evaluate the effectiveness of the instructor in presenting knowledge, information, and ideas by appropriate means and methods.
2. To emphasize interaction between instructor and students.
3. To assist the instructor in the implementation of effective teaching techniques.
4. To provide the instructor with sources of information and material for self-development.
5. To provide data that indicates what is expected of the instructor.
6. To assist the instructor to find and understand his/her strengths and weaknesses in order to improve instructional performances and assist in reaching the overall objective of the instructional program.
7. To provide students with a means to express views which are relevant to faculty development and administrative decisions affecting personnel.
8. To increase among students, faculty and administrators the exchange and the interchange of ideas that will lead to general improvement in teaching performance.
9. To provide a comprehensive record for evaluation of teaching effectiveness; which can be used as one of the criteria when reappointment, tenure or promotion is being considered.

## **FACULTY REGULATIONS AND PROCEDURES EVALUATIONS**

10. To continue to develop a sense of responsibility and to provide a response to the demand for accountability imposed by contractual agreement and *The Faculty Handbook*.
11. To promote institutional effectiveness.

### **FREQUENCY --**

Self-Evaluations, Student Evaluations, and Division Chair Evaluations will be conducted every year for the first three years of an instructor's employment, again during the sixth and tenth years of service, and then each five years thereafter (fifteenth, twentieth, etc.) Additional evaluation procedures will occur in necessary. Associate Vice Presidents will conduct the Division Chair Evaluations at their locations. Evaluation by the Vice President of Academic Affairs will be conducted on an as-needed basis.

Student evaluations will be summarized for each faculty member using a frequency table for each item and also an additional table displaying a mean score calculation. The n/a rating will not be calculated in the mean score average.

### **FACULTY PORTFOLIO --**

At the end of each spring semester, each full-time faculty member will submit a Professional Development Planner report. This information will be used to help document improvement in the educational programs of SWTJC and may be used to prepare applications for tenure.

The following categories must be completed by May 31<sup>st</sup> each year:

1. Professional Development Plans
  - a. Update Division Chair/Director and Dean
2. Professional Development Activities
  - Section I – complete before activity occurs
  - Section II – complete after activity has taken place

Activities include the following:

- a. graduate hours earned.
  - b. summaries of seminars, workshops, in-service training programs, and professional meetings attended.
  - c. description of consulting activities.
  - d. list of committees (State, Regional, or National) that you serve on.
3. Faculty Profile
  4. Fall Classes
  5. Fall Profile

6. Fall Load Sheet
7. Spring Classes
8. Spring Profile
9. Spring Load Sheet
10. Institutional Service Responsibilities including:
  - a. description of service on standing or *ad hoc* committees, as evaluated by the committee chairperson.
11. Student Service Responsibilities including:
  - a. list of student organizations sponsored.
  - b. list of extra-curricular activities or service.
12. Professional Growth including:
  - a. list of panels, workshops, and seminars where faculty member was a presenter
  - b. description of papers presented at conferences or published in professional journals.
  - c. list of community/civic activities.
  - d. research underway or completed
  - e. grants or awards received during the year
13. Self-Evaluation Form
14. Professional Development Form
  - a. Based on Self-Evaluation
  - b. Based on Student Evaluation
  - c. Based on Supervisor Evaluation (if evaluated)

# Faculty Profile

Name \_\_\_\_\_ Date \_\_\_\_\_

Division \_\_\_\_\_  Fall  Spring

## I. TEACHING

A. List all Courses Taught in Fall \_\_\_\_:

_____	_____
_____	_____
_____	_____
_____	_____

1. Number of class hours per week:
2. Number of lab hours per week:
3. Number of different course preparations:
4. Number of student load:
5. Number of new courses taught:
6. Instructional Methods: (Mark only those which apply)

\_\_\_\_\_ Lecture      \_\_\_\_\_ Field Course

\_\_\_\_\_ Seminar      \_\_\_\_\_ Self-Paced

\_\_\_\_\_ Laboratory      \_\_\_\_\_ Mini-Course

Other/Describe:

7. Exact number of hours spent traveling to off-campus classes that are a part of your Regular Load:
8. Exact number of posted office hours:
9. New courses or programs developed:

B. List all Courses Currently Taught in Spring \_\_\_\_:

_____	_____
_____	_____
_____	_____
_____	_____

1. Number of class hours per week:
2. Number of lab hours per week:
3. Number of different course preparations:
4. Number of new courses taught:
5. Number of student load:
6. Instructional Methods: (Mark only those which apply)

\_\_\_\_\_ Lecture      \_\_\_\_\_ Field Courses  
\_\_\_\_\_ Seminar      \_\_\_\_\_ Self-Paced  
\_\_\_\_\_ Laboratory      \_\_\_\_\_ Mini-Courses

Other/Describe:

7. Exact number of hours spent traveling to off-campus classes that are a part of your Regular Load:
8. Exact number of posted office hours:
9. New courses or programs developed:



## II. INSTITUTIONAL SERVICE RESPONSIBILITIES

SWTJC Committees	Your Role	Frequency of Meetings

## III. STUDENT SERVICE RESPONSIBILITIES

SWTJC Clubs/Activities That You Sponsor	Frequency of Meetings

## IV. PROFESSIONAL GROWTH

- A. List any workshops or conferences attended:
  
- B. List all professional organization of which you are a member:
  
- D. List any publications other than news releases:
  
- E. List any research under way or completed:
  
- F. List any grants or awards received in the last year:
  
- G. List any community service you are involved with:

## Self Evaluation

Name \_\_\_\_\_ Date \_\_\_\_\_

Division \_\_\_\_\_  Fall  Spring

Yes	No	Some-times	N/A		
				1	Do you clearly identify course goals to your students?
				2	Do you frequently stop to ask pertinent questions to check student comprehension?
				3	Do you provide learning activities which encourage active student participation?
				4	Do you provide students with a written, clearly-stated grading system that is fair and equitable?
				5	Are you accessible to your students?
				6	Do you demonstrate interest in your students?
				7	Are you adept at classroom management skills? (Returning tests and assignments promptly, beginning and ending class on time, handling problem students, etc.)
				8	Do you accept constructive criticism, responding favorably to suggestions for improvement?
				9	Do you seek methods to improve your teaching effectiveness?
				10	Schedule permitting, do you attend student functions and activities?
				11	Do you attend faculty and committee meetings?
				12	Do you work to accomplish administrative goals?
				13	Are you familiar with how to find college policies and procedures as outlined in the <i>Faculty Handbook</i> ?
				14	Is it important for you to promote good community relationships which enhance the college's public image?

# Professional Development Form

## Recommendations Based on Self Evaluation

Name \_\_\_\_\_ Date \_\_\_\_\_

List of Strengths: (Areas which are scored highest)

List of Areas in Need of Improvement: (Areas which are scored lowest)

Goal(s): (Include projected dates)

Action Plan: (If needed)

Comments:

Instructor:

\_\_\_\_\_  
Instructor

\_\_\_\_\_  
Date

**The following statement and evaluation instrument are sent via email to students for faculty evaluation. Students respond anonymously and only online.**

**At Southwest Texas Junior College we value student opinions and will work to use your input as a guide to help us plan for improvement. Student evaluation of instruction is extremely important and instructors value this opportunity to learn to become better instructors.**

**Please take a few minutes and give us your feedback. You will be asked to complete an evaluation for every class you are enrolled in this semester. Be sure to complete all your evaluations during the designated time frame.**

**All responses are anonymous.**

# Instructions: Read through each statement and give your fair and honest judgment.

	Strongly Agree	Agree	Neither Agree or Disagree	Disagree	Strongly Disagree
Provides students with a course syllabus that contains a clearly stated grading policy.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Provides students with a course syllabus that contains an attendance policy.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Clearly explains the goals and objectives of the class.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Demonstrates expertise of his/her subject.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Is prepared and organized.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
As a rule, keeps the class schedule the entire semester.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Stays focused on the subject matter.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Is reasonably prompt in returning tests.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Is reasonably prompt in returning assignments.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Gives a sufficient number of tests and assignments to ensure a fair evaluation.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Gives adequate advance notice for major examinations.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Examinations and other graded work are based on material stressed on-line, in class or in assigned readings.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Presents the material in a clear and understandable manner.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Communicates clearly and distinctly.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

# Instructions: Read through each statement and give your fair and honest judgment.

	Strongly Agree	Agree	Neither Agree or Disagree	Disagree	Strongly Disagree
Organizes the content in a way that permits note-taking.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Relates classroom materials to the real world.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Exhibits a positive attitude toward learning and students by encouraging student participation.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Exhibits a positive attitude toward learning and students by encouraging student expression of ideas.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Exhibits a positive attitude toward learning and students by respecting student viewpoints.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Exhibits a positive attitude toward learning and students by willingly admitting his/her errors.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Is usually available during office hours, e-mail or telephone.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
As a result of this instructor, my interest in this subject has increased.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
I would recommend this course to another student.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
I would take another class with this instructor.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
I would recommend this instructor.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

## **I am taking this course for the following reason:**

- It was a required course
- I took it as an elective
- I am interested in this subject
- Other

## **What did you like most about this instructor's teaching methods?**

## **What did you like least about this instructor's teaching methods?**

# Professional Development Form

## Recommendations Based on Student Evaluations

Name \_\_\_\_\_ Date \_\_\_\_\_

List of Strengths: (Areas which are scored highest)

List of Areas in Need of Improvement: (Areas which are scored lowest)

Goal(s): (Include projected dates)

Action Plan: (If needed)

Comments:

Instructor:

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Division Chair

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\_\_\_\_\_  
Instructor

\_\_\_\_\_  
Division Chair

\_\_\_\_\_  
Date

\_\_\_\_\_  
Date





## PERFORMANCE AND DEVELOPMENT

### FACULTY EVALUATION

Instructions: Ratings are to be based on the Division Chair's, Dean's or Associate Vice-President's perception of the instructor's level of performance.

1- Unsatisfactory    2- Fair    3- Average    4- Good    5- Excellent    N/A -Does not apply

#### FOLLOWS COLLEGE POLICIES:

- \_\_\_ 1. Completes records and reports accurately and according to schedule.
- \_\_\_ 2. Performs such assignments as may be assigned by appropriate supervisor(s) according to job description/responsibilities.
- \_\_\_ 3. Attends faculty and departmental meetings at which he/she is expected to be present.
- \_\_\_ 4. Is available at posted office hours and complies with attendance policy.  
<http://swtjc.edu/tinybrowser/files/hr/facultyhandbook2014.pdf#page=35>
- \_\_\_ 5. Follows proper procedures.
- \_\_\_ 6. Follows proper channels and chain of command.

Comments:

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#### QUALITY OF WORK:

- \_\_\_ 1. Expresses ideas clearly and accurately, both verbal and written.
- \_\_\_ 2. Written letters and documentation are professionally written and free of errors.
- \_\_\_ 3. Students are provided with a course syllabus, a written grading policy, and a written class attendance policy; compliant with SWTJC policy.  
([http://pol.tasb.org/Policy/Download/1174?filename=EFA\(LEGAL\).pdf](http://pol.tasb.org/Policy/Download/1174?filename=EFA(LEGAL).pdf)) and  
[http://swtjc.edu/tinybrowser/files/curriculum\\_and\\_instruction/attendance\\_management\\_procedure\\_2013.pdf](http://swtjc.edu/tinybrowser/files/curriculum_and_instruction/attendance_management_procedure_2013.pdf) and  
[http://swtjc.edu/tinybrowser/files/curriculum\\_and\\_instruction/attend\\_attendance\\_policy-dev-ed.pdf](http://swtjc.edu/tinybrowser/files/curriculum_and_instruction/attend_attendance_policy-dev-ed.pdf))

- \_\_\_ 4. Excellent knowledge of subject matter is observed.
- \_\_\_ 5. Creates a positive learning environment where students are actively engaged.
- \_\_\_ 6. Other (discipline or department specific items).

Comments:

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RESOURCEFULNESS:

- \_\_\_ 1. Proposes instructional, departmental and/or program improvements in areas including UAP goals, budgets, and curriculum.
- \_\_\_ 2. Incorporates new teaching methods and/or technology.
- \_\_\_ 3. Other (discipline or department specific items).

Comments:

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STUDENT RAPPORT/SERVICE:

- \_\_\_ 1. Develops professional relationships with students and encourages open communication between faculty and student.
- \_\_\_ 2. Takes part in early alert system to help at-risk students by reporting to appropriate staff and participates in advising students.  
<http://swtjc.edu/tinybrowser/files/hr/facultyhandbook2014.pdf#page=32>
- \_\_\_ 3. Other (discipline or department specific items).

Comments:

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PEER RAPPORT/ADMINISTRATIVE SUPPORT:

- \_\_\_ 1. Develops positive professional relationships with faculty and staff.
- \_\_\_ 2. Maintains adequate communication with appropriate supervisor(s).
- \_\_\_ 3. Demonstrates teamwork and willingness to support program/department and college initiatives.

- \_\_\_ 4. Accepts supervision, constructive criticism, and attempts to correct any deficiency.
- \_\_\_ 5. Willing to adapt to different circumstances or has sound reasons for opposition.
- \_\_\_ 6. Cooperates and contributes to institution with initiative.
- \_\_\_ 7. Other (discipline or department specific items).

Comments:

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PROFESSIONALISM:

- \_\_\_ 1. Presents an appropriate professional appearance.
- \_\_\_ 2. Conduct/behavior and language inside/outside of the institution is appropriate according to SWTJC standards.  
[http://pol.tasb.org/Policy/Download/1174?filename=DH\(LOCAL\).pdf](http://pol.tasb.org/Policy/Download/1174?filename=DH(LOCAL).pdf)
- \_\_\_ 3. Demonstrates continued professional growth.

Comments:

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STUDENT EVALUATIONS:

- \_\_\_ 1. Overall Student Instructional Survey rating of 4.00 or higher.
- \_\_\_ 2. Comments reflect positive impact of professor.
- \_\_\_ 3. Other (discipline or department specific items).

Comments:

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Comments by Division Chair, Associate Vice-President, or by Dean of Liberal Arts/Applied Sciences:

Comments by Instructor:

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Instructor

Date

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Div. Chair, Assoc. VP or Dean of Liberal Arts or Applied Sciences/Date

## Check Sheet for Class Visitation

Instructor \_\_\_\_\_ Date \_\_\_\_\_

Class \_\_\_\_\_ Period \_\_\_\_\_

- 1 Unsatisfactory
- 2 Fair
- 3 Average
- 4 Good
- 5 Excellent
- n/a No opportunity to observe

- \_\_\_\_\_ 1. Class began on time.
- \_\_\_\_\_ 2. Class activities indicated good planning.
- \_\_\_\_\_ 3. Class lasted for entire scheduled time.
- \_\_\_\_\_ 4. Students seemed interested in the presentation.
- \_\_\_\_\_ 5. Students took notes.
- \_\_\_\_\_ 6. Students' participation in activities was appropriate.
- \_\_\_\_\_ 7. Instructor's presentation was appropriate (professional).
- \_\_\_\_\_ 8. Instructor's diction was clear and distinct.
- \_\_\_\_\_ 9. Instructor demonstrated self-confidence and poise.
- \_\_\_\_\_ 10. The general class atmosphere reflected mutual respect and regard.

Comments:

The best activity I noticed was \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

I think improvement could be made in

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I have seen this report:

\_\_\_\_\_  
Signature of Instructor

\_\_\_\_\_  
Date

Instructor Comments:

\_\_\_\_\_

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\_\_\_\_\_  
Signature of Division Chair or Vice President

# Professional Development Form

## Recommendations Based on Division Chair's or Vice President's Evaluation

Name \_\_\_\_\_ Date \_\_\_\_\_

List of Strengths: (Areas which are scored highest)

List of Areas in Need of Improvement: (Areas which are scored lowest)

Goal(s): (Include projected dates)

Action Plan: (If needed)

Comments:

Instructor:

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Division Chair or

Vice President/Associate

Vice President:

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\_\_\_\_\_  
Instructor

\_\_\_\_\_  
Division Chair or Vice President

\_\_\_\_\_  
Date

\_\_\_\_\_  
Date

## Professional Development Form

Name \_\_\_\_\_ Date \_\_\_\_\_

Division \_\_\_\_\_  Fall  Spring

	<u>Strengths</u>	<u>Improvements Needed</u>	<u>Goal and Projected Date of Completion</u>
Based on Self Evaluation			
Based on Student Evaluation			
Based on Supervisor Evaluation			

Comments:



## Faculty Evaluation of Division Chair

Division Chair \_\_\_\_\_ Semester \_\_\_\_\_

Date \_\_\_\_\_

Instructions: Ratings are to be based on the Faculty member's perception of the Division Chair's level of performance.

- 1 Strongly Agree
- 2 Agree
- 3 Neither Agree or Disagree
- 4 Disagree
- 5 Strongly Disagree
- n/a Does not apply

### **The Division Chair**

- \_\_\_\_\_ 1. Demonstrates knowledge and use of basic administrative procedures.
- \_\_\_\_\_ 2. Efficiently manages administrative responsibilities.
- \_\_\_\_\_ 3. Is professional in his/her approach to the position.
- \_\_\_\_\_ 4. Is flexible in his/her approach to problem-solving.
- \_\_\_\_\_ 5. Demonstrates a positive attitude toward his/her work and maintains a helpful relationship with others.
- \_\_\_\_\_ 6. Promotes confidence and trust among faculty members.
- \_\_\_\_\_ 7. Supports, encourages and promotes teaching effectiveness.
- \_\_\_\_\_ 8. Encourages and assists in professional growth.
- \_\_\_\_\_ 9. Works effectively with other administrators, instructional personnel, and classified employees.
- \_\_\_\_\_ 10. Makes information available concerning the departmental budget.
- \_\_\_\_\_ 11. Provides faculty opportunity for input in departmental budget planning.
- \_\_\_\_\_ 12. Administers budgetary requests promptly and equitably.

- \_\_\_\_\_ 13. Provides faculty opportunity for input in preparation of class schedules.
- \_\_\_\_\_ 14. Is receptive to new course proposals.
- \_\_\_\_\_ 15. Welcomes suggestions for improving the department.
- \_\_\_\_\_ 16. Is open to suggestions and constructive criticism which are intended to improve his/her effectiveness.
- \_\_\_\_\_ 17. Explains the basis for his/her decisions.
- \_\_\_\_\_ 18. Posts and keeps required office hours.
- \_\_\_\_\_ 19. Treats all faculty fairly.
- \_\_\_\_\_ 20. Presents a professional appearance.
- \_\_\_\_\_ 21. Represents his/her division in communications with higher administration.
- \_\_\_\_\_ 22. Lets faculty members know when they've done a good job.
- \_\_\_\_\_ 23. Handles student complaints in an appropriate manner.
- \_\_\_\_\_ 24. Offers positive criticism for the improvement of instruction.
- \_\_\_\_\_ 25. Conducts classroom visitations as unobtrusively as possible.
- \_\_\_\_\_ 26. Conducts evaluations in a fair and professional manner.
- \_\_\_\_\_ 27. Provides the quality of leadership I expect.

What is the most important observation you can make about the division chair?

Identify any departmental policies or procedures which you feel need immediate improvement.

I have seen this report.

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Faculty Member

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Division Chair

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Date

## Dean/Division Chair's Evaluation of Vice President of Academic Affairs

Vice President \_\_\_\_\_ Semester \_\_\_\_\_

Date \_\_\_\_\_

Instructions: Ratings are to be based on the Dean/Division Chair's perception of the Vice President's level of performance.

- 1 Unsatisfactory
- 2 Fair
- 3 Average
- 4 Good
- 5 Excellent
- n/a Does not apply

### *The Vice President of Academic Affairs*

- \_\_\_\_\_ 1. Is effective in carrying out the duties of his/her position.
- \_\_\_\_\_ 2. Understands and implements institutional policies, procedures and mission.
- \_\_\_\_\_ 3. Encourages a productive and mutually supportive atmosphere throughout the institution.
- \_\_\_\_\_ 4. Assists each Dean or Division Chair in the development and maintenance of budgetary matters and discusses budgetary priorities with them.
- \_\_\_\_\_ 5. Considers classroom activities of primary importance to the school program.
- \_\_\_\_\_ 6. Organizes and distributes information appropriately.
- \_\_\_\_\_ 7. Is willing to make decisions in the best interest of the overall program.
- \_\_\_\_\_ 8. Is able to communicate effectively with college personnel.
- \_\_\_\_\_ 9. Assigns work fairly.

- \_\_\_\_\_ 10. Is fair and objective in matters having to do with salaries, evaluations, renewal, promotion and tenure.
- \_\_\_\_\_ 11. Is available for consultations when needed.
- \_\_\_\_\_ 12. Recognizes and compliments faculty and staff on jobs well done.
- \_\_\_\_\_ 13. Discusses with the Dean/Division Chair those faculty members who need improvement.
- \_\_\_\_\_ 14. Involves others in the decisions that affect them.
- \_\_\_\_\_ 15. Tolerates differences and considers other viewpoints.
- \_\_\_\_\_ 16. Gives constructive criticism in a positive manner.
- \_\_\_\_\_ 17. Is willing to help other administrators, faculty, and staff in personal matters.
- \_\_\_\_\_ 18. Responds constructively to students referred by faculty members for advice or assistance.
- \_\_\_\_\_ 19. Faculty feels free to approach him/her on any matter of concern.
- \_\_\_\_\_ 20. Makes fair and sound judgments regarding his/her areas of responsibility.
- \_\_\_\_\_ 21. Is effective in establishing and maintaining high morale among his/her staff.
- \_\_\_\_\_ 22. Explains the basis for his/her actions and decisions.
- \_\_\_\_\_ 23. Is flexible in his/her approach to problem-solving.
- \_\_\_\_\_ 24. Is open to suggestions and constructive criticism intended to improve his/her effectiveness.
- \_\_\_\_\_ 25. Is calm, self-assured, poised, and tactful.

Comments of Division Chair:

\_\_\_\_\_  
Division Chair

\_\_\_\_\_  
Date

## Dean's Evaluation of Division Chair

Division Chair \_\_\_\_\_ Semester \_\_\_\_\_

Date \_\_\_\_\_

Instructions: Ratings are to be based on the Dean's perception of the Division Chair's level of performance.

- 1 Unsatisfactory
- 2 Fair
- 3 Average
- 4 Good
- 5 Excellent
- n/a Does not apply

### *The Division Chair*

- \_\_\_\_\_ 1. Understands the division's purpose, goals and proper growth in service to the institution.
- \_\_\_\_\_ 2. Serves as an effective advisor to the Administration.
- \_\_\_\_\_ 3. Handles departmental problems without "unnecessary" communication with superiors.
- \_\_\_\_\_ 4. Facilitates communication between division and administration.
- \_\_\_\_\_ 5. Cooperates with colleagues and administrators in support of the mission and purpose of the college.
- \_\_\_\_\_ 6. Demonstrates the knowledge and use of basic administrative techniques and procedures relative to the responsibilities and duties of his/her position.
- \_\_\_\_\_ 7. Performs work-related activities with minimal supervision and direction.
- \_\_\_\_\_ 8. Demonstrates efficiency and promptness in meeting deadlines.
- \_\_\_\_\_ 9. Exercises sound judgment in the recruitment and selection of faculty and in administrative decision making.
- \_\_\_\_\_ 10. Accepts appointments to faculty and special committees.

- \_\_\_\_\_ 11. Effectively schedules classes and is impartial in the assignment of instructional work load.
- \_\_\_\_\_ 12. Effectively prepares, administers and utilizes division budget.
- \_\_\_\_\_ 13. Provides necessary information and feedback to co-workers.
- \_\_\_\_\_ 14. Promotes confidence and trust among faculty members.
- \_\_\_\_\_ 15. Focuses on the improvement of instruction.

Comments by Dean:

\_\_\_\_\_  
Dean

\_\_\_\_\_  
Date

I have seen this report.

\_\_\_\_\_  
Division Chair

\_\_\_\_\_  
Date



## Evaluation of Adjunct Faculty by Supervisor:

- Division Chair**
- Associate Vice President**
- Instructional Assessment Coordinator**

Instructor \_\_\_\_\_ Semester \_\_\_\_\_

Date \_\_\_\_\_

Instructions: Ratings are to be based on the Division Chair's/Supervisor's perception of the instructor's level of performance.

- 1 Unsatisfactory
- 2 Fair
- 3 Average
- 4 Good
- 5 Excellent
- n/a Does not apply

### **The Instructor**

- \_\_\_\_\_ 1. Is committed to job and institutional objectives.
- \_\_\_\_\_ 2. Demonstrates continued professional growth.
- \_\_\_\_\_ 3. Possesses health and stamina for effective job performance.
- \_\_\_\_\_ 4. Presents an appropriate professional appearance.
- \_\_\_\_\_ 5. Maintains adequate communication with appropriate supervisor(s).
- \_\_\_\_\_ 6. Follows proper procedures and policies.
- \_\_\_\_\_ 7. Follows proper channels and chains of commands.
- \_\_\_\_\_ 8. Performs such assignments as may be assigned by appropriate supervisor(s).
- \_\_\_\_\_ 9. Participates in evaluation procedures.
- \_\_\_\_\_ 10. Completes records and reports accurately and according to schedule.

- \_\_\_\_\_ 11. Accepts supervision, constructive criticism, and attempts to correct any deficiency.
- \_\_\_\_\_ 12. Willing to adapt to different circumstances or has sound reasons for opposition.
- \_\_\_\_\_ 13. Demonstrates enthusiasm for teaching.
- \_\_\_\_\_ 14. Displays a courteous and helpful attitude toward students.
- \_\_\_\_\_ 15. Is available at posted office hours.
- \_\_\_\_\_ 16. Provides students with a course syllabus, a written grading policy, and a written class attendance policy.
- \_\_\_\_\_ 17. Makes sufficient effort to support college programs.
- \_\_\_\_\_ 18. Attends faculty and departmental meetings at which he/she is expected to be present.
- \_\_\_\_\_ 19. Works effectively with colleagues and associates.

Student comments on Instructor have been:

Comments by Supervisor:

Comments by Instructor:

I have seen this report.

\_\_\_\_\_  
Supervisor

\_\_\_\_\_  
Instructor

# Professional Development Form

## Recommendations Based on Supervisor's Evaluation

Name \_\_\_\_\_ Date \_\_\_\_\_

List of Strengths: (Areas which are scored highest)

List of Areas in Need of Improvement: (Areas which are scored lowest)

Goal(s): (Include projected dates)

Action Plan: (If needed)

Comments:

Instructor:

Supervisor:

\_\_\_\_\_  
Instructor

\_\_\_\_\_  
Supervisor

\_\_\_\_\_  
Date

\_\_\_\_\_  
Date

## **FACULTY REGULATIONS AND PROCEDURES NON-CREDIT AND CONTINUING EDUCATION COURSES**

### **NON-CREDIT AND CONTINUING EDUCATION COURSES--**

Courses designated as non-credit or continuing education may be provided by the College in accordance with state statutes and the regulations and standards formulated by the Texas Higher Education Coordinating Board and the Southern Association of Colleges and Schools, Commission on Colleges. The following procedures and guidelines will be adhered to in order to offer a non-credit or continuing education course:

1. The Dean of Workforce Education shall coordinate all non-credit and continuing education courses offered by the College, including recruitment and selection of instructors.
2. The intent of the costs levied for the course is for the course to be self-supporting. Therefore, a budget shall be developed and tuition determined to comply with this intent. If substantial costs for a course are defrayed by an outside entity, tuition and fees will be calculated accordingly.

A Continuing Education Unit is defined as ten contact hours of instruction in a non-credit course of study. Under this system ten contact hours equal one CEU.

The Continuing Education Unit (CEU) will be used as the basic means for recognizing an individual's participation in, and for recording the offering of non-credit classes, courses and programs.

The criteria established by the Southern Association of Colleges and Schools, Commission on Colleges for the awarding of CEU's shall be used to plan all non-credit courses.

The registrar or the office of the Dean of Workforce Education, as appropriate, shall keep a transcript for each individual completing a non-credit course of study. This record will contain the following:

1. Course Title
2. Beginning Date
3. Ending Date
4. Number of Contact Hours
5. Number of CEU's Awarded

**CRITERIA FOR THE AWARDING OF THE CEU AND THE ESTABLISHMENT OF A NON-CREDIT COURSE --**

1. The non-credit activity is planned in response to an assessment of educational need for a specific target population.
2. There is a statement of objectives and rationale.
3. Content is selected and organized in a sequential manner.
4. There is evidence of pre-planning which should include opportunity for input by a representative of the target group to be served, the faculty area having content expertise, and continuing education personnel (personnel responsible for non-credit programs).
5. The activity is of an instructional nature and is sponsored or approved by an academic or administrative unit of the institution best qualified to affect the quality of the program content and to approve the resource personnel utilized.
6. There is provision for registration for individual participants and provision of data for individual reporting.
7. Appropriate evaluation procedures are utilized and criteria are established for awarding CEU's to individual students prior to the beginning of the activity. This may include the evaluation of student performance, institutional procedures, and course effectiveness.

## **FACULTY REGULATIONS AND PROCEDURES PERSONAL AND ACADEMIC CONDUCT**

### **PROFESSIONAL AND PERSONAL ETHICS --**

All persons employed by the Board of Trustees of Southwest Texas Junior College assume the obligation to conduct themselves in accordance with the ideals of the higher education profession. Their personal life should reflect integrity and dignity of conduct. Habits of dress, drinking or other activities that may dissipate the morals of the individuals or their students will be considered a breach of professional ethics by the Board of Trustees and will be grounds for terminating employment.

### **ACADEMIC PREPARATION**

Faculty members are expected to maintain themselves as competent scholars in their chosen academic fields, constantly growing in the knowledge of the subject and in the ability to present it effectively.

Faculty members should familiarize themselves with current degree plans in their major field to help students select their college program wisely.

### **FACULTY - DIVISION CHAIR**

It is important for faculty members to realize they are first responsible to the division chair of their academic division. Any question regarding college policy or any academic problem should be referred first to the division chair. This is a matter of courtesy and of policy.

### **FACULTY ADVICE AND COUNSEL**

Faculty are encouraged to:

1. Give advice and counsel to administrative officers regarding matters of academic policy.
2. Assist in the improvement of instructional resources by recommending needed additions to the library, and to classroom and laboratory equipment.
3. Assist in studies to improve college policies and procedures.
4. Assist student groups in the management of extra-curricular activities.

## **FACULTY REGULATIONS AND PROCEDURES PERSONAL AND ACADEMIC CONDUCT**

### **SOCIAL MEDIA POLICY**

#### **PURPOSE**

These policies are for the purpose of providing information about the general guidelines and framework for the creation, use, and maintenance of social media by students and employees of Southwest Texas Junior College. The stated policies are intended to maximize opportunities for educational growth, encourage the development and improvement of education programs and improve the effectiveness of instruction at all levels, in accordance with the Policy Handbook.

#### **ARTICLE I: DEFINITIONS**

- A. "Social Media" is a category of websites and online media, in which users communicate, participate, share, network, and interact online. Social media websites include, but are not limited to, Facebook, Instagram, MySpace, LinkedIn, Friendster, Plaxo, Twitter, Blogs, YouTube, Bebo, and Flickr. For convenience, the term "social media" is used throughout this Policy and is intended to be construed broadly to comport to the principles set forth herein.
- B. "Employee" for the purposes of this Policy only, refers to every individual employed by the College, whether faculty or staff, salaried or hourly, or full-time or part-time.
- C. "College time" includes all time during which an employee of the College is being compensated for his or her work. For hourly employees, "College time" includes all hours during which the employee is on the clock or clocked in. For salaried employees, "College time" includes the time in which the employee is expected to perform duties pursuant to his or her employment with the College.
- D. "Constituents" include actual and potential online social media users and participants, including but not limited to current and prospective students, alumni, employees, donors, and members of the community.
- E. "Professional Use" refers to the use of social media in connection with employment by the College or as an official representative of the College.
- F. "Personal Use" refers to the use of social media for purposes other than those in the capacity as an employee or representative of the College.
- G. "Users" are individuals who access social media, email accounts, and other technology resources through an account or electronic device provided by, maintained by, or authorized by the college.

#### **ARTICLE II: GENERAL CONSIDERATIONS FOR SOCIAL MEDIA USE**

The College recognizes that online social media can be used to connect with constituents in many positive ways. However, the nature of online social media warrants certain caution. When using online social media, whether personally or professionally, employees of the College should be aware of the following:

- A. Social media users are posting content onto the World Wide Web, and users cannot ensure who does and does not have access to the content.
- B. Information posted on social media sites may continue to stay online even after it has been removed from the original social media site.
- C. Anything posted online is available to anyone in the world the moment it is placed online, even if access to the social media site is limited.

- D. By agreeing to a social media website's terms of service, the user may be granting permission for the online social media site to republish content, or share information with advertisers, third parties, and law enforcement, among others.

### **ARTICLE III: EMPLOYEE EXPECTATIONS FOR SOCIAL MEDIA USE**

The College recognizes that the use of social media has far reaching implications and may create risks for users of social media as well as the College. In consideration of these risks, the College expects its employees to adhere to the following policies regarding social media:

- A. Users shall exercise discretion when posting onto social media sites that could reflect negatively on users or the College.
- B. Users shall be discreet, respectful, and as accurate as possible in posting content onto social media sites.
- C. Users shall be aware of their association with the College. If the user identifies himself or herself as an employee or student of the College on the social media site, any content posted by that user shall be consistent with the provisions of this Policy and all other policies and procedures of the College, including the Student Handbook and/or the SWTJC Employee Handbook of Policies and Procedures.
- D. Users shall not post any content onto a social media site, which discloses confidential or proprietary information of the College.
- E. Users shall not post content on social media sites, which violates any laws of the United States or the State of Texas, including but not limited to HIPAA, and FERPA.
- F. Users shall take ownership of content posted to a social media site, and should refrain from making anonymous posts.
- G. Users who choose to use social media should do so in compliance with applicable College policies and procedures, including the Student Handbook and/or the SWTJC Employee Handbook of Policies and Procedures.

### **ARTICLE IV: EMPLOYEE EXPECTATIONS FOR PROFESSIONAL USE OF SOCIAL MEDIA**

The College acknowledges social media may be used by employees to enhance instruction; inform constituents about College activities and developments; build online communities for educational purposes; and share other relevant information between constituents.

- A. An employee shall notify his or her Division Dean or Director in advance, of the intention to use a social media website on which the employee will represent the College in an official capacity. The Division Dean or Director must approve, in advance, such a request from an employee.
- B. Employees maintaining a social media site for professional use are responsible for all content posted by the employee.
- C. Employees maintaining a social media site for professional use shall check the pages regularly to ensure the content is in compliance with the provisions of this Policy. It is recommended that social media sites for professional use be checked three (3) times each day.
- D. Employees maintaining a social media site for professional use are responsible for removing prohibited content from the site within a reasonable time after it is first posted. The following non-exhaustive list includes content which is prohibited from social media sites for professional use:
  - 1. Threats
  - 2. Gambling



3. Obscene language and/or imagery
  4. Language or imagery depicting underage drinking, illegal drug use, or other inappropriate behavior
  5. Harassment
  6. Commercial use for personal financial profit
  7. Personal social relationships unrelated to College matters
  8. Content in violation of federal or state law
- E. Employees using social media sites for professional use shall include the following disclaimer:  
*“Southwest Texas Junior College accepts no responsibility or liability for any data, text, software, music, sound, photographs, images, video, messages, or other content generated by users and publicly posted on this site.”*
- F. Each social media site maintained for professional use shall place the following statement in a conspicuous manner on the main page:  
*“To report any concern about the content on this site please contact the Division Dean or the College President.”*
- G. Upon termination of the employment relationship with the College, employees maintaining a social media site for professional use shall transfer maintenance of the site to the department.

#### **ARTICLE V: POLICIES GUIDING PERSONAL USE OF SOCIAL MEDIA**

The lines between public and private, personal and professional are blurred with the use of online social media. By virtue of identifying oneself as an employee of the College, employees may act as a representative of the College. If an employee of the College chooses to create or participate in social media, the College expects each person to conduct him or herself with professionalism, courtesy and integrity. Nothing in this Policy is intended to discourage or prohibit an employee’s use of social media sites. However, all uses should be consistent with guidelines and conform to the provisions set forth herein.

- A. The College recommends employees using online social media for personal use include on the site the following disclaimer:
  1. “The views expressed on this site are mine alone and do not necessarily reflect the views of my employer.”
- B. Accessing social media during working hours shall be limited as follows:
  1. Hourly Employees are prohibited from accessing and utilizing social media sites for personal use during College time. This includes accessing these sites with any technology, including but not limited to college computers, PDAs, cell phones, Blackberries, and/or iPhones.
  2. Salaried Employees shall not access social media sites for personal use during College time if such access interferes with the employees’ performance and/or completion of his or her job duties as an employee of the College. This includes accessing these sites with any technology, including, but not limited to college computers, PDAs, cell phones, Blackberries, and/or iPhones.
- C. Employees are responsible for all content posted to the social media site by the employee. The College will not indemnify an employee for any loss or liability arising out of content posted on a social media site by the employee.
- D. Employees are responsible for reading and complying with the terms of service for any social media site.
- E. Employees are prohibited from posting any content, which plagiarizes work of the College or College employees. Employees are required to comply with copyright laws in posting content on social media sites.

## **ARTICLE VI: ADDITIONAL CONSIDERATIONS**

- A. This Policy is intended to govern employee use of social media in accordance with all other policies and contracts between the College and its employees. To the extent this policy conflicts with the Master Contract, the provisions of the Master Contract control.
- B. Failure to comply with the guidelines set forth herein may result in disciplinary action up to and including termination. Procedure for discipline under this Policy will be in accordance with applicable provisions of the Policy Handbook and Master Contract.
- C. Should any part of this Policy be rendered or declared invalid by a court of competent jurisdiction, such invalidation of such part or portion of this Policy should not invalidate the remaining portions thereof, and they shall remain in full force and effect.
- D. Employees may be subject to discipline for personal use of a social media site, which violates the policies, and procedures of the College, including the Student Employment Handbook and/or the SWTJC Employee Handbook of Policies and Procedures.  
Employees should recognize that such discipline might be the result of personal use of social media whether or not the employee identifies himself or herself as an employee of the College.

### **Recourse for misuse and/or non-compliance**

The guidelines in this document include steps to be taken to determine if users have misused SWTJC computing resources. The protection of the rights of individuals accused of violating this policy statement applies.

Individuals who misuse SWTJC computing resources, or do not comply with the written policy of SWTJC are subject to one or more of the following:

- A. Temporary revocation of SWTJC computing resource access
- B. Permanent revocation of SWTJC computing resource access
- C. Disciplinary action taken by the appropriate administrative authorities up to and including expulsion of students or termination of employment for faculty and staff
- D. Subpoena of hardware, software, and data files
- E. Prosecution under applicable federal, state, or local laws and/or ordinances
- F. Possible legal sanctions, including fines and imprisonment

### **Report violations or request for additional information**

Violations, complaints, questions, or requests for additional information should be directed to the Information Services Department.

## **FACULTY REGULATIONS AND PROCEDURES ASSISTING FACULTY WHOSE PRIMARY LANGUAGE IS NOT ENGLISH**

### **PROCEDURES --**

Southwest Texas Junior College affirms that all courses (with the exception of foreign languages) will be clearly taught in the English language. The procedures for assuring that this policy is carried out are as follows:

1. The Vice President of Academic Affairs will assure the President of the College that each potential member of the teaching staff interviewed will make an oral presentation before a search committee as part of the interview process. This will allow opportunity for an assessment of the applicant's abilities in spoken English. Those determined to have a serious problem in being able to clearly teach in the English language will not be employed.
2. If it is determined that a person employed to teach has a surmountable problem communicating appropriately in the classroom, the Dean will suggest to him/her some improvement measures. The first consists of a diagnostic test given individual to the person.

If the results of the screening test confirm problems, then individuals needing to develop greater English language proficiency will be required to participate in English language instruction. Instruction may occur in any or a combination of the following formats:

Computer Assisted Instruction - SWTJC has an interactive computer laboratory capable of providing instruction in English as a Second Language and Fundamentals of English for individuals performing from sixth grade through adult levels.

Individual Tutoring - SWTJC employs professional English as a Second Language instructors who are available to work individually with faculty needing language skills development. Instructors are available in a laboratory setting during day and evening hours to accommodate the schedules of those needing instruction.

3. The attendance and participation of faculty participating in assistance activities will be monitored and reported to the Vice President of Academic Affairs. Evaluation of progress will be conducted through post-testing and conferences.

## **FACULTY REGULATIONS AND PROCEDURES POLICY FOR CAMPUS KEYS**

To provide security for Campus facilities and to provide for the administration and control of keys, the following guidelines for key use and key issuance have been formulated. The policy does not include dormitories.

### **GUIDELINES --**

The Vice President of Academic Affairs will be responsible for the issuance and retrieval of all keys. The Vice President's Administrative Assistant will maintain the central key-control file and records and will reproduce all keys needed. Those personnel to whom keys are issued must:

1. Sign a key-issuance record.
2. Maintain security of any key issued.
3. Report loss or theft of keys to the Vice President of Academic Affairs.
4. Return all keys to the Vice President of Academic Affairs on demand or upon termination of employment with the College.
5. Not loan or give keys to anyone.
6. Not duplicate campus keys.
7. Close and lock doors to their office and building.

Failure to comply with #5 and #6 will result in adverse consequences as follows:

1. Unauthorized duplication of keys will result in a letter of reprimand placed in the employee's personnel file;
2. Lost or stolen keys will be replaced by the college once at no charge; subsequent lost or stolen keys will be replaced at a minimum charge to the SWTJC employee of \$5 per key.

Loss or theft of keys should be reported immediately to the Vice President of Academic Affairs. The VP shall make note of the key's loss, the key-holder's name, number of key and date. The VP will communicate the loss of keys to Campus Police.

## **POLICY FOR CAMPUS KEYS**

### **KEYS ISSUED TO PERSONNEL --**

All full-time instructors will be issued an entry key (outside door) to the building(s) in which they teach and in which their offices located. They will also be issued a day key (office or classroom). Instructors responsible for equipment in labs or classrooms will be issued a secure key (equipment locks). Part-time faculty will not be issued keys. Maintenance personnel will be issued only entry keys to those buildings assigned to them.

### **REKEYING AND LOCK CHANGES --**

All requests for re-keying and lock changes must be submitted on a work order to the Vice President of Academic Affairs with prior approval of the Division Chair.

### **SPECIAL SECURITY KEYS --**

Special security locks and keys for areas of special consideration may be permitted with prior approval of the Vice President of Academic Affairs.

## **FACULTY REGULATIONS AND PROCEDURES CAMPUS POLICE PROCEDURES**

### **CALLING CAMPUS POLICE OFFICERS --**

In order to provide a quick and appropriate response to any situation on the Uvalde campus that may require a campus police officer's assistance, the following procedures should be followed:

1. Call 830-279-1861, which is the cell phone number for on-duty Campus Police. The caller may also dial 911 and ask the Operator to notify the on-duty SWTJC officer to respond. The caller should also use 911 to request assistance of Fire Department staff or EMS.
2. Faculty and staff located at facilities other than Uvalde should call 911 and request responses either from local City Police or the Sheriff's office, and/or local Fire Departments and EMS.

## **FACULTY REGULATIONS AND PROCEDURES STAFF DEVELOPMENT AND PROFESSIONAL GROWTH**

On-going professional development of the faculty and staff of Southwest Texas Junior College is essential to the vitality of the institution and its instructional and service programs. Therefore, to encourage professional development, the College provides:

### **GENERAL BUDGET ALLOCATIONS—**

When the Budget permits, each full-time faculty member shall be allowed \$400 per year in the Professional Development budget for faculty development. This amount is non-cumulative and may be used for attending graduate classes, professional conventions, or other activities contributing to the professional development of the individual. These activities shall be directly related to the instructor's teaching or other job assignment and shall be approved in advance by the appropriate Division Chair, Dean, and the Vice President of Academic Affairs. Budget constraints can affect the availability of this Professional Development money.

After attending the professional activity, the faculty member will submit a reimbursement voucher with receipts and mileage through normal channels for reimbursement up to \$400. The Travel Reimbursement Form is located via the Business Office Web Page. [Reimbursement Form](#)

### **SPECIAL PURPOSE GRANT—**

The total sum of \$8000 shall be budgeted yearly to support a program of **Special Purpose Faculty Development grants**. Grants totaling \$8000 will be awarded in the fall and spring semester (\$8000 total for the year). This grant program shall be administered by a special committee known as the Faculty Development Grants Committee, which shall consist of the President of the Faculty Association, one Division Chair, elected by the committee, the Professional Development Director and one person appointed by the College President. The Committee shall review applications for grant awards and submit its recommendations to the Vice President of Academic Affairs for approval.

The purpose of the special development grant is academic enhancement. It is not the intention of the grant for funds to be used for expenses incurred for political or personal purposes.

#### **A. Criteria for Grant Awards**

1. To complete the required six hours of post graduate study for salary increment and tenure purposes.
2. To complete graduate hour requirements for a second teaching field.

3. For academic development beyond mandatory requirements which shall be directly related to the instructor's teaching or other job assignment.
4. To participate as an officer or on the program of a state or national professional organization having recognized standing in the instructor's area of disciplinary specialization and directly related to his/her teaching or other job assignment.
5. Other professional development activity as approved by the review committee which shall be directly related to the instructor's teaching or other job assignment.

**B. Additional Criteria:**

1. The instructor must have attended at least three (3) presentations (a. these could be local, b. at conferences, or c. through webinars) within the prior two years in his/her area of disciplinary specialization or interest or an area that will improve teaching effectiveness. In addition, the individual must be a full-time faculty member at SWTJC and have completed at least two years as a full-time faculty member at SWTJC. The applicant's PD record will reflect his or her participation which will be validated by the Director of Professional Development. This will include providing trainings and presentations to faculty on the material learned in the workshop, conference, or course.
2. The instructor must have used the annual Faculty Development provision (\$400) within the previous year to attend a professional development activity or conference, or to take a graduate course at an accredited college or university.
3. Final amounts per applicant will depend upon the number of recommended applicants, criteria being met, and the amount of remaining funds.

**C. Additional Procedures and Information:**

1. Final amounts per applicants will depend upon the number of recommended applicants and the amount of available funds.
2. Receipts for all expenses claimed should be submitted to the Director of Professional Development. The Director of Professional Development will forward the receipts with a letter of approval to the Vice-President of Academic Affairs for final disposition.
3. The Faculty Development Grant review committee shall develop applications and review procedures including forms and deadlines.
4. Grants may be made in any amount not to exceed \$600 for any single grant. A special purpose grant may be combined with a general budget faculty development allocation.
5. The Staff Development and Professional Growth grants shall be awarded by the above committee with the concurrence of the Vice-President of Academic Affairs upon the application of a faculty member on a first-come first-served basis. \$4,000 will be awarded in the fall semester and \$4,000 will be awarded in the spring semester.



6. A 50% advance on the approved amount may be drawn prior to the activity and 50% reimbursement will be given with receipts for conferences and workshops. Academic coursework will be reimbursed at 100% of the approved amount at the submission of a receipt and official transcript showing successful completion of the course.
7. A faculty member can only receive one grant per academic year unless there are leftover funds and no other applicants at the end of the semester.

## **Educational Leave Policy**

**Definition:** Educational leave is a leave of absence during an employee's regular duties and schedule for the purpose of obtaining training that will enhance said employee's professional or educational enhancement.

**Eligibility:** Educational leave is available to all full-time non-faculty employees. Each employee must submit the Request for Educational Leave to their immediate supervisor.

**Purpose:**

Educational leave may be approved for an employee to:

- Remain current in their professional field
- Obtain an Associate's, Bachelor's, Master's, or Doctoral degree
- Obtain special training or refresher trainings on key skills that are needed for their occupation
- Obtain knowledge that will increase the professional capacity of the employee and/or the institution

Educational leave may be granted for the following types of trainings:

- Continuing education courses
- Special trainings offered by an accredited school or college, federal agency, or other recognized professional groups or sponsors

**Duration:** All full-time employees, with the exception of full-time faculty members, will be afforded the opportunity to adjust their regular work schedule to allow for three hours per week for educational leave per academic year. Efforts must be made to register for classes/trainings outside the employee's regular work schedule. There will be no carry-over for unused hours. In addition, there will not be any pay out for unused hours. Additional courses/trainings may be taken by the employee via internet and during times that are outside of the employee's work schedule.

**Approval:** The Request for Educational Leave form must be submitted to the employee's immediate supervisor at least two weeks prior to the first day of the training or course. This is to allow the supervisor to make proper arrangements for the absence of the employee, and to consider the workload of the department. The supervisor must provide the employee with a decision on the approval of the request at least one week prior to the first day of the training or course. Supervisors must complete the "Reasons Denied" section of the Request for Educational Leave form in the event the request is not approved. Upon approval, the employee must make arrangements to make up the missed hours of work. The employee must submit a receipt or other form of documentation to show the completed registration for the course/training and to

show completion at the end of the course/training. The form and the supporting documentation will be stored in the employee's personnel file. The hours used for the leave must be reported on the employee's absence report for each month. The hours and a description of the classes/trainings must also be reported on the employee's Professional Development Planner. In coordination with the Professional Development Officer, the classes/trainings will be recorded as part of the employee's professional development plan and evaluation.

**Southwest Texas Junior College**  
**Request for Educational Leave**

**Name of employee:** \_\_\_\_\_ **Date:** \_\_\_\_\_

**Department/title of position:** \_\_\_\_\_

**Title of Course/Training:** \_\_\_\_\_

**Agency/institution providing the course/training:** \_\_\_\_\_

**Brief statement of the purpose for the course/training:** \_\_\_\_\_

\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

**Dates and times of the training:** \_\_\_\_\_

\_\_\_\_\_

**NOTE:** UPON APPROVAL, DOCUMENTATION MUST BE PROVIDED TO THE IMMEDIATE SUPERVISOR TO DEMONSTRATE THE REGISTRATION FOR THE COURSE/TRAINING. DOCUMENTATION MUST ALSO BE SUBMITTED TO THE IMMEDIATE SUPERVISOR TO SHOW COMPLETION OF THE COURSE/TRAINING AND BE RECORDED IN THE PD PLANNER.

**Approval date:** \_\_\_\_\_

**Supervisor signature/date:** \_\_\_\_\_

**Employee signature/date:** \_\_\_\_\_

**Reasons for denial:** \_\_\_\_\_

\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

**Denial date:** \_\_\_\_\_

**Supervisor signature/date:** \_\_\_\_\_

**Employee signature/date:** \_\_\_\_\_

## **Southwest Texas Junior College Community Service Leave**

### Purpose

Through its programs and services, Southwest Texas Junior College (SWTJC) strives to support the needs of its surrounding communities. SWTJC further realizes the importance of community service and, therefore, encourages its employees to be actively involved in community events and with community organizations. To enhance the involvement of its employees with the broader community, SWTJC endorses a Community Service Leave (CSL) policy.

This policy outlines the guidelines for full-time employees at SWTJC to take time away from work in order to participate in community service projects and/or events. A maximum of 16 hours is permitted each year with no carry-over for unused hours. In addition, there is no pay out to employees who do not use the 16 hours. This leave may be used only for the services outlined below.

### Use of Leave

Paid leave is not granted to those individuals participating in community service activities outside of their work schedule. The types of services that qualify for this leave are as follows:

- Tutoring and mentoring in schools
- Blood, bone marrow, and organ donation
- Any activity associated with a non-profit organization
- Assisting and responding to emergency situations

### Reporting of CSL

The employee must complete the CSL request form and submit it to their supervisor for approval. The hours used for the leave must be reported on the employee's absence report for that month.

Southwest Texas Junior College  
Community Service Leave (CSL) Request Form

Name of Employee: \_\_\_\_\_  
Department: \_\_\_\_\_  
Date and location for CSL: \_\_\_\_\_  
Number of hours requested: \_\_\_\_\_

Description of the CSL  
activity: \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

I understand that the hours I use for CSL must be reported on my monthly absence report and that I cannot exceed 16 hours for the calendar year.

Employee Signature: \_\_\_\_\_ Date: \_\_\_\_\_

Supervisor Signature: \_\_\_\_\_ Date: \_\_\_\_\_

## **PROFESSIONAL MEMBERSHIPS --**

When budgets permit, the College will provide funds for the expenses of a faculty member's or administrator's membership in a professional or disciplinary organization. These expenses shall be reviewed and approved on an individual basis by the appropriate Dean.

Such memberships shall not include organizations that have as their main purpose the advancement of the individual professional interests of administrators or faculty members.

## **FACULTY REGULATIONS AND PROCEDURES OUTSTANDING FACULTY AWARD**

### **CRITERIA FOR OUTSTANDING FACULTY MEMBER AWARD --**

The Faculty Committee on College Policy has developed the following criteria for the award:

1. Effectiveness of Instruction
  - A. Well prepared and well informed in subject
  - B. Clear and well organized in presentation
  - C. Grades fairly
  - D. Creates a comfortable climate for discussion and learning
  - E. Inspires students
2. Enthusiasm for Position
  - A. Considers teaching his/her main occupation - not a sideline
  - B. Shows interest in curriculum and development of new ideas
  - C. Performs in an enthusiastic manner
3. Participation in Student Counseling and Advising
  - A. Is accessible to students
  - B. Shows an interest in students and their problems
  - C. Has a knowledge of basic counseling techniques
4. Cooperation
  - A. Cooperates with students, administration, and colleagues
  - B. Has a friendly, business-like way in dealing with people
5. Reliability
  - A. Punctual in attending meetings, turning in reports, returning students' work
  - B. Reliable in dealing with students and co-workers
  - C. Attends class regularly and promptly
  - D. Values college property
6. Professional Ethics
  - A. Observes good ethics in dealing with people
  - B. Personal life reflects integrity and dignity of conduct
7. Professional Growth
  - A. Progress in own field of study
  - B. Reads widely in field -- keeps up
8. Out of Class Activities
  - A. Interested in overall development of college
  - B. Active sponsor of student clubs or organizations
  - C. Makes contribution to college community



## **OUTSTANDING FACULTY AWARD**

9. Community and District Activities
  - A. Works in the best interest of the College
  - B. Has community respect

### **SELECTION --**

A committee consisting of the Vice President of Academic Affairs and at least two former faculty recipients of the award will select the faculty member to receive the award. Final approval is given by the President of the College.

## **LIBRARY POLICIES**

Library Policies can be found by clicking here or on the college website: [www.swtjc.edu](http://www.swtjc.edu)  
>Library >Library Info >Library Information & Policies.

## **BUSINESS OFFICE POLICIES**

All Business Office Policies and procedures are available via the following links:

Business Office Policies:

[http://swtjc.edu/tinybrowser/files/business\\_office/business\\_office\\_policies.pdf](http://swtjc.edu/tinybrowser/files/business_office/business_office_policies.pdf)

Purchasing Card Policies and Procedures:

[http://www.swtjc.edu/tinybrowser/files/business\\_office/swtjc\\_p-card\\_policy\\_final\\_including\\_travel\\_info.pdf](http://www.swtjc.edu/tinybrowser/files/business_office/swtjc_p-card_policy_final_including_travel_info.pdf)

# FACULTY COMMITTEES

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**FACULTY COMMITTEES  
TITLE, MEMBERS, AND DUTIES**

**ADA ACCOMMODATIONS COMMITTEE**

**Members**

Director of Academic Advising/Counseling, Chair  
Five Faculty Representatives

**Duties and Responsibilities**

1. Evaluates student requests and accompanying diagnostic support for Reasonable Accommodations intended to aid students in their academic endeavors at SWTJC.
2. Based on available diagnostic and legal support and on current best practices, establishes individual Reasonable Accommodations for students and communicates the need for those accommodations to faculty
3. Monitors implementation and effectiveness of required accommodations. Works with Division Chairs to ensure required accommodations are implemented by faculty and staff.
4. Develops and maintains minutes of meetings; places all relevant materials in confidential student files housed in Chair's office.

## **FACULTY COMMITTEES TITLE, MEMBERS, AND DUTIES**

### **PRESIDENT'S CABINET**

#### **Members**

President  
Vice President of Student Services  
Vice President of Academic Affairs  
Vice President of Finance  
Vice President of Administrative Services  
Associate Vice President of Institutional Advancement  
Associate Vice President, Eagle Pass  
Associate Vice President, Del Rio  
Dean of Applied Sciences  
Dean of Liberal Arts  
Dean of Workforce Education

#### **Duties and Responsibilities**

1. To give or deny final approval on policy and procedure recommendations made by the Curriculum Committee, Services Operations Committee, Faculty Association, and other relevant campus groups.
2. To coordinate strategic planning for the institution.
3. To improve communication among administrators of the college.
4. To coordinate and develop the annual College budget.
5. To provide a forum for discussion of current issues and problems.
6. To provide for the coordination of duties among administrative officers.
7. To provide and coordinate leadership for the betterment of the college.

**FACULTY COMMITTEES  
TITLE, MEMBERS, AND DUTIES**

**ACADEMIC APPEALS COMMITTEE**

**Members**

Six Faculty Members

One student representative

**Duties and Responsibilities**

This committee meets when petitioned by students placed on academic suspension whose appeal for admission has been denied by the Vice President of Academic Affairs. A review of the individual case shall be studied and admittance granted or denied. Appeals may further be made to the President of the College.

**FACULTY COMMITTEES  
TITLE, MEMBERS, AND DUTIES**

**BOOKSTORE COMMITTEE**

**2014 Member List**

Christine Foley, Chair  
Bonnie Clinebell, Uvalde Faculty Representative  
Luis Fernandez, Registrar  
Johnny Guzman, Dean of Applied Sciences  
Bonny Herndon, Uvalde Faculty Representative  
Subburaj Kannan, Eagle Pass Representative  
Jack Lampe, Uvalde Faculty Representative  
Michelle Torres, Outreach Director  
Sonia Ramon, Bookstore manager  
Mark Ruiz, Regional Manager  
Anne Tarski, Vice President Finance  
Tracy Turpin, Director of Operations  
Mark Underwood, Vice President of Academic Affairs

**Duties and Responsibilities**

1. To assist bookstore manager in ordering and providing instructional materials and supplies and advise of needed changes to policies or procedures.
2. To recommend items that may be added to the bookstore for student and faculty use.
3. Develops agenda and maintains minutes of meetings.



## **FACULTY COMMITTEES TITLE, MEMBERS, AND DUTIES**

### **CURRICULUM COMMITTEE**

#### **Members**

Vice President of Academic Affairs –Chair  
Dean of Applied Sciences  
Dean of Liberal Arts  
Dean of Workforce Education  
Each Division Chair  
Associate Vice Presidents  
Registrar  
Advising/Counseling Representative  
Financial Aid Representative  
One Faculty Representative:  
    Del Rio  
    Eagle Pass  
    Academic  
    Technical  
Director of Student Engagement and Success  
Professional Development Officer  
Director of Libraries  
Director of Outreach  
One Faculty Association Representative  
One Student Representative

#### **Duties and Responsibilities**

A recommending body to the President’s Cabinet, the Curriculum Committee collects and analyzes educational program data and thereby:

1. Recommends and initially approves changes to SWTJC curricula and to educational policy and procedures;
2. Recommends and initially approves changes to relevant portions of the College Catalog and the Faculty Handbook;
3. Serves as a forum for the presentation and exchange of general information regarding all educational functions of the college;
4. Ensures that college curricula comply with rules and regulations of the SACSCOC, THECB, the Texas Board of Nursing, and all other relevant agencies;
5. Ensures that the curricula directly relate to the statement of purpose and strategic goals of the institution.

The Curriculum Committee also performs systematic reviews of college wide curricula at least every three years and on an as-needed basis when changes are requested.

## **FACULTY COMMITTEES TITLE, MEMBERS, AND DUTIES**

### **DISTANCE EDUCATION COMMITTEE**

#### **Members**

Eight full-time faculty members  
Two part-time faculty members  
One library representative  
One student representative

#### Current Members:

April Ruhmann - Chair  
Bonny Herndon  
Carlos Diaz  
Karen Baen  
Lynn Masterson  
Reagan King  
Angie Gaucin  
Lorie Compton  
Luis Perez

#### **Committee Information Technology Liaison**

The Information Technology Director will appoint an information technology liaison for the committee.

#### **Duties and Responsibilities**

1. Set standards for the delivery of distance learning (video conferencing) courses and periodically review such courses to assure compliance with SACSCOC and THECB requirements.
2. Review curricular and instructional issues related to the quality of distance learning and make recommendations as appropriate to the Curriculum Committee.

**FACULTY COMMITTEES  
TITLE, MEMBERS, AND DUTIES**

**FACULTY DEVELOPMENT GRANTS COMMITTEE**

**Members**

Faculty Association President, Chair  
One Division Chair Representative  
Faculty Representative appointed by the President

**Duties and Responsibilities**

This committee administers the Faculty Development Grants Program. Consistent with Board policy establishing the program, it develops procedures for receiving applications for faculty development grants, receives and evaluates grant applications, and makes grant awards with the concurrence of the College President.

Develops agenda and maintains minutes of meeting. Forward these documents to the office of Institutional Effectiveness.

## **FACULTY COMMITTEES TITLE, MEMBERS, AND DUTIES**

### **PROGRAM REVIEW COMMITTEE**

#### **Members**

Five members will serve each academic year. The Dean of the College of Liberal Arts, the Dean of the College of Applied Sciences, and the Dean of Workforce Education will serve each year. One academic faculty member and one technical faculty member will serve and will be replaced every three years.

#### **Committee Selection Criteria**

The Dean of the College of Liberal Arts will appoint an academic faculty member and the Dean of Applied Sciences will appoint a technical faculty member.

#### **Committee Leadership**

The committee will elect their Chairperson.

#### **Committee Administrative Liaison**

The Director of Institutional Effectiveness will serve as administrative liaison for the committee.

#### **Duties and Responsibilities**

1. Set standards for the review of instructional programs and periodically review these standards to assure compliance with SACSCOC and THECB requirements.
2. Conduct periodic reviews of instructional programs as required by the College's Institutional Effectiveness plan and submit recommendations for improvement to the Curriculum Committee.
3. Review curricular and instructional issues of a general nature related to the quality of instructional programs and make recommendations as appropriate to the Curriculum Committee.

## **FACULTY COMMITTEES TITLE, MEMBERS, AND DUTIES**

### **INSTRUCTIONAL ASSESSMENT COMMITTEE**

#### **Members**

Nine faculty members will serve a one year term. A faculty member can serve up to three terms.

#### **Committee Selection Criteria**

Committee members will be nominated by and selected by the Curriculum Committee. Members must be full-time faculty.

#### **Committee Leadership**

The Vice-President of Academic Affairs will appoint the Chairperson.

#### **Committee Administrative Liaison**

The Director of Institutional Effectiveness will serve as administrative liaison for the committee.

#### **Duties and Responsibilities**

1. Set the standards for the assessment of instructional programs and courses, and conduct periodic reviews of these standards to assure compliance with SACSCOC and THECB requirements.
2. Conduct periodic assessment of instructional programs and courses as required by the College's Institutional Effectiveness plan and submit recommendations for improvement to the Curriculum Committee.
3. Review curricular and instructional issues of a general nature related to the quality of instructional programs courses, and make recommendations as appropriate to the Curriculum Committee.

## **FACULTY COMMITTEES TITLE, MEMBERS, AND DUTIES**

### **LIBRARY COMMITTEE**

#### **Members**

Director of Library Services, Chair  
Seven Faculty Representatives

#### **Duties and Responsibilities**

1. To assist Librarians in making recommendations for policy changes for the library.
2. To review and re-evaluate student use of the library.
3. To advise the Librarians of any special needs the committee may find regarding faculty and student usage.
4. To develop agenda and maintain minutes of meeting. Forward these documents to the office of Institutional Effectiveness.
5. To evaluate annually cooperative agreements for library services.

**FACULTY COMMITTEES  
TITLE, MEMBERS, AND DUTIES**

**PHYSICAL FACILITIES LONG RANGE PLANNING COMMITTEE**

**Members**

Dr. Hector Gonzales, President Southwest Texas Junior College  
Maggie Camstra, Purchasing Agent  
Jesus Martinez, Director of Physical Plant/Maintenance  
Sigfried Morales, Construction Manager  
Anne Tarski, Vice President for Finance  
David Sprott, Assistant Director, IT Department, Network engineer  
Joe Barker, Vice President for Administrative services  
Dr. Mark Underwood, Vice President for Academic Services  
Margot Mata, Vice President for Student Services  
Gilbert Bermea, Associate V.P. Eagle Pass Campus  
Romelia Aranda, Associate V.P. Workforce Education  
Derek Sandoval, Associate V.P. Del Rio Campus  
Juan Guzman, Dean of Technical Programs  
Karen Baen, Head Librarian

**Duties and Responsibilities**

1. Evaluates progress on institutional goals pertaining to physical plant.
2. Recommends additions and revisions to the Strategic Plan.
3. Basecamp Project Management

**Consultants**

Ferrell/Brown & Associates, Inc.  
Corpus Christi, Texas

Dirksen Engineering  
Uvalde, Texas

Michael Kesterson  
Electrical Engineer  
Corpus Christi, Texas

Schneider Electric  
4400 Buffalo Gap Road  
Suite 3850  
Abilene, Texas

Estrada-Hinojosa & Co.  
Financial Advisors  
100 West Houston Street  
Suite 1400  
San Antonio, Texas

## **FACULTY COMMITTEES TITLE, MEMBERS, AND DUTIES**

### **ONLINE COMMITTEE**

#### **Members**

A minimum of eight faculty members and no more than twelve

One library representative

One student representative

#### **Committee Information Technology Liaison**

The Information Technology Director will appoint an information technology liaison for the committee.

#### **Duties and Responsibilities**

1. Set standards for the delivery of online (Internet-based) courses and periodically review such courses to assure compliance with SACSCOC and THECB requirements.
2. Review curricular and instructional issues related to the quality of online learning and make recommendations as appropriate to the Distance Education Committee.



## **FACULTY COMMITTEES TITLE, MEMBERS, AND DUTIES**

### **SERVICES AND OPERATIONS COMMITTEE**

#### **Members**

Permanent Members Representing:

Academic Advising

Financial Aid

Student Engagement and Success

Registrar

Business Office

Facilities and Maintenance

Library

Outreach

Institutional Effectiveness

Information Technology

Two Faculty Members (Each serving a two-year staggered term)

One Student Representative (One-year term)

#### **Duties and Responsibilities**

1. Performs a systematic review of all college services.
2. Identifies campus factors that affect quality and delivery of college services and makes recommendations to the Cabinet.
3. Improves knowledge of and communication between college service personnel and faculty.
4. Develops agenda and maintains minutes of meeting and forwards these documents to the Office of Institutional Effectiveness.

**FACULTY COMMITTEES  
TITLE, MEMBERS, AND DUTIES**

**SCHOLARSHIPS AND AWARDS COMMITTEE**

**Members**

One Counselor, Chair  
Director of Financial Aid  
Five Faculty Members

**Duties and Responsibilities**

The Scholarship Committee has as its primary responsibilities the receiving of scholarship applications, the reviewing and evaluation of those applications, and the recommending of recipients for scholarships to the President of Southwest Texas Junior College.

**FACULTY COMMITTEES  
TITLE, MEMBERS, AND DUTIES**

**STUDENT DISCIPLINE COMMITTEE**

**Members**

Six Faculty Members  
Three student representatives

**Duties and Responsibilities**

This ad hoc committee. is convened by the Vice President of Student Services or the college President when required by Student Disciplinary procedures. The membership self-selects a Chair when convened.

## **FACULTY COMMITTEES TITLE, MEMBERS, AND DUTIES**

### **TECHNOLOGY COMMITTEE**

#### **Purpose:**

The purpose of the SWTJC Technology Committee is to identify, prioritize, and advocate for information technology needs and services. The Committee considers and recommends information technology-related policies and procedures for final approval by the President's Cabinet. In addition, it takes a proactive role in promoting the integration of information technology into the academic and administrative life of the college. The committee's efforts will also ensure that the college's mission and goals are served in short- and long-term information technology planning.

#### **Members**

Registrar  
Webmaster  
IT Department Representative  
Student Services Representative  
Counseling/Advising Representative  
Business Office Representative  
Financial Aid Representative  
Library Representative  
Public Information/Media Representative  
Distance Education Committee Representative  
Faculty Association Representative

#### **Duties and Responsibilities**

1. Review and make recommendations to ensure technology initiatives fit the college's information technology and strategic goals.
2. Periodically review/update of college technology plans
3. Review and make recommendations regarding annual technology fee allocations
4. Act as an authoritative body for information technology policies and their compliance
5. Identify, review and draft recommended policy areas related to information technology
6. Promote the integration of information technology into the college's normal business practices and operating procedures
7. Recommend new projects to improve the use of information technology
8. Provide oversight of the college website

#### **Additional Criteria**

1. College locations other than Uvalde will be adequately represented in the membership
2. Sub-committees will be formed to deal with major areas of concern including but not limited to the College Website and Distance Education.

## **FACULTY COMMITTEES TITLE, MEMBERS, AND DUTIES**

### **VIDEO CONFERENCE COMMITTEE**

#### **Members**

A minimum of eight faculty members and no more than twelve

One library representative

One student representative

#### **Committee Information Technology Liaison**

The Information Technology Director will appoint an information technology liaison for the committee.

#### **Duties and Responsibilities**

1. Set standards for the delivery of video-conference courses and periodically review such courses to assure compliance with SACSCOC and THECB requirements.
2. Review curricular and instructional issues related to the quality of video-conference courses and make recommendations as appropriate to the Distance Education Committee
3. Review the institution's Distance Education Plan, policies and procedures, and make recommendations to the Distance Education Committee as needed.
4. Review technology components for video-conference based courses and recommend technological improvements.